KEWPIE GROUP Health Report

FY2024 Results



Kewpie Corporation

Prepared by: Health Management Team

Date: September 12, 2025

Opening Message

At the Kewpie Group, we value **deliciousness**, **kindness**, **and uniqueness**, and strive to support the well-being of people around the world through food. In order to remain a company that contributes to healthy lives through food, we have continued to promote a variety of initiatives centered on salads and eggs—aimed at extending healthy life expectancy and supporting the physical and mental well-being of children.

The driving force behind our contribution to global health and nutrition is the strength of each and every employee.

Each of our highly motivated employees is a valuable asset to the company, and we believe that ensuring our people can work in good health and with vitality is essential to the continued growth and development of the Kewpie Group.

Going forward, we will continue to promote **Health and Productivity Management** across the entire Group. Through our serious commitment to health through food, we will provide ongoing support to help our employees and their families lead rich and fulfilling lives—both at work and in their personal lives.

Chief Officer of Health and Productivity Management
President and CEO
Mitsuru Takamiya

Corporate Philosophy

Corporate Philosophy of the Kewpie Group

Corporate Philosophy of the Kewpie Group

Corporate Motto

RAKU-GYOU-KAI-ETSU

The idea that people who have the same ambitions enjoy working together, endure struggles together and rejoice together.

Corporate Principles

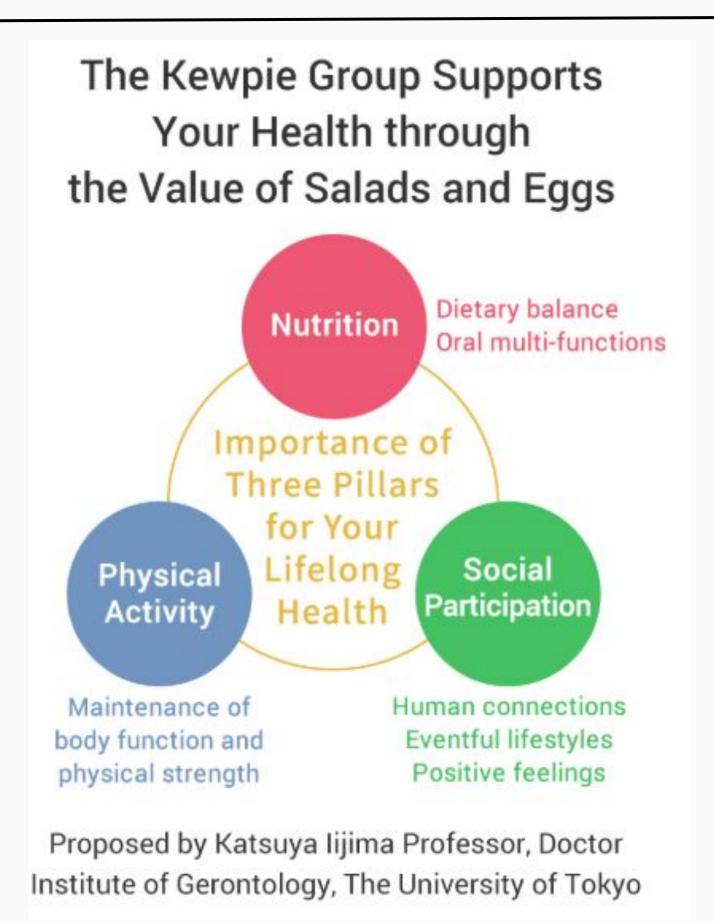
Act on moral principles

Strive for originality and ingenuity

Look after parent's well being

Our ideal

We aim to be a group contributing to the food culture and health of the world through "great taste, empathy, and uniqueness."

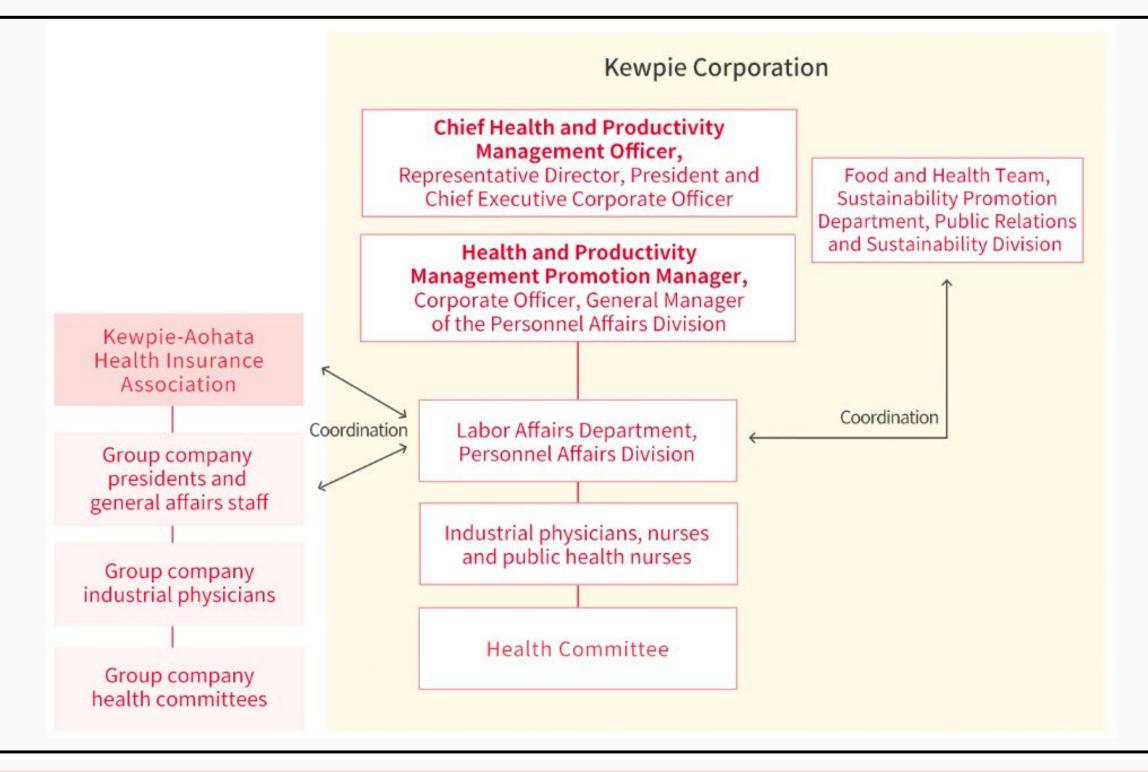




Health Management Strategy Map

Health investments		н	Management issues		
		Health investment measure status indicators	Awareness and behavioral change indicators	Ultimate health-related goal indicators	to be resolved through health management
Health	Physical Regular health checks Cancer screenings Health age notifications	Regular health check participants Cancer screening participants Industrial physician seminar participation rates Health age notification recipients	Health age improvement Fewer people receiving special health guidance Higher cancer screening rates	Improved self-care Higher productivity Reduced presenteeism and absenteeism	Enhanced corporate value Extend healthy life expectancy
	Mental health Stress checks	Stress check participants Mental health seminar participants Paid leave utilization rates	Fewer people with high stress levels Fewer people with mental illnesses Lower paid leave utilization rates		
Lifestyle habits	Eating habit improvements	Number of business sites participating in events Event participation rates Seminar participation rates Health improvement campaign participation	Increased intake of vegetables		
	Establishing exercise habits		and eggs Higher percentage of employees who habitually exercise Fewer smokers		
	Smoking countermeasures	Number of people who have quit smoking	rewer smokers		
System	SOULA Pie			Increased work engagement	
	Pep Up	Participation/usage rates	Increased participation /utilization rates		
	HDB (health database)				
Workstyles	1-on-1	1-on-1 meeting rates	Increased implementation /utilization rates		
	Paid leave systems	Paid leave utilization rates	Improved employee satisfaction survey results		

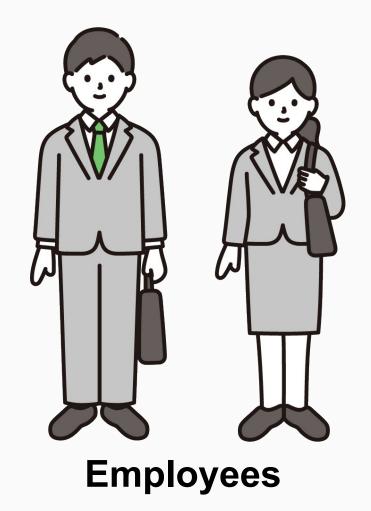
Health Promotion Framework



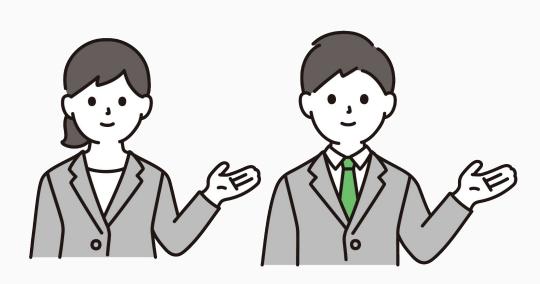
Name	Main Attendees	Frequency	Content
Management Meeting	Executives, Executive Officers, Department Heads	Once a year	Discussions on company policies and
			health measures
Global Organization & HR Discussion Meeting	Executives, Executive Officers, Department Heads	3 times a year	Discussions on company policies and
Group Labor Affairs Liaison Meeting	Group General Affairs Managers	Twice a year	health measures

Internal Health Consultation System









Medical Team

Helpline

Internal Consultation Desk

Nurses / Public Health Nurses

Through daily interactions such as health consultations,

Occupational Physicians

they are the closest presence to employees.

Support for follow-up after regular checkups,

various consultations and guidance, treatment, and balancing work.

Mental Health Specialists

Psychiatrists specializing in workplace mental health provide support.

Helpline

Reports and consultations regarding compliance violations.

External Consultation Desk

Health Management Promotion Policy



Health Management Promotion Policy

To support global health and nutrition, our Health Management Policy focuses on employee well-being by promoting engagement, psychological safety, and a supportive work environment.

ltem	FY2024 Actual	FY2030 Target
Presenteeism	88.9	90.0
Absenteeism	1.28	1.00
Work Engagement	Measurement starts in FY2025	Target under consideration
ltem	FY2024 Actual	FY2030 Target
Regular Health Checkup Rate	100%	100%
Follow-up Exam Rate after Health Checkups	90.3%	95%
Specific Health Guidance Implementation Rate	29.6%	45%
Stress Check Participation Rate	98.4%	100%
Cancer Screening Rate	68%(entire group)	80%(entire group)
Gynecological Cancer Screening Rate	36%	60%



Regular Health Checkups & Stress Checks



- Detailed follow-up ensures 100% participation in regular health checkups.
- •We use the PRAS method in stress checks to improve workplace conditions and productivity, focusing on employee resilience through SOC and SE indicators.

Findings from Health Checkup Results (Entire Group)

ltem	FY2024 Result
Employees who eat breakfast regularly	75.1%
Employees who get enough sleep and rest	60.8%
Non-smokers	81.5%
Employees with regular exercise habits	23.7%
Lifestyle Disease Risk	
No risk of high blood pressure	66%
No risk of dyslipidemia	86%
No risk of diabetes	73%

Mental Health

Counseling by Occupational Physicians is being provided.

1. Mental Health Seminars

Held and streamed monthly from December

Target:: All Group employees (Online)

2. On-site Counseling

Held in April and October

Target: Group offices, including two overseas companies





Cancer Screening



Screening Rate 80%

With the aim of "early detection and early treatment," we are promoting an increase in the cancer screening rate in the workplace. Since the reservation process often hinders the improvement of the screening rate, we have made it so that reservations can be completed simply by entering the desired date/time and employee number.

Same-Day Screening with Regular Health Checkups



By having cancer screenings on the same day as regular health checkups, the hassle of having to go separately for additional tests has been reduced, lowering the barriers to undergo screening.

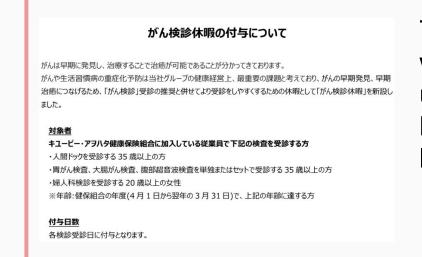
In-House Gynecological and Colorectal Cancer Screenings



To improve gynecological cancer screening rates, we started in-house screenings, doubling the participation rate.

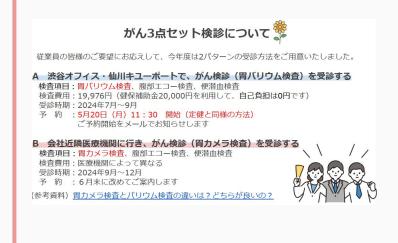
Colorectal cancer screening is focused mainly at factories to reduce hassle and time.

Provision of Cancer Screening Leave



To strengthen the environment where employees find it easier to undergo cancer screenings, we began providing cancer screening leave starting in 2021.

Collaboration with External Medical Institutions



In response to employee requests for gastroscopy, we collaborate with external medical institutions and have been implementing a 3-test cancer screening set including gastroscopy since 2024.

9

Exercise



Exercise ≥2 days/week

50%

To raise awareness about "health," we hold regular exercise events at each company, including morning radio exercises plus 1-minute training.

Exercise × Nutrition Program

To build health, both delicious, nutritionally balanced meals and physical activity are extremely important. With this belief, we collaborated with Central Sports Co., Ltd. At the event held at the Shibuya and Sendagawa offices, we offered three special programs where participants could experience the "synergistic effect of diet and exercise." After exercising, an in-house registered dietitian held a nutrition seminar. We shared scientific hints on how to easily incorporate healthy habits into everyday meals.

Number of participants: 106 Satisfaction: 96%



運動×食プログラム開催

A.,				
①血圧が気になる方に!血管若返りプログラム	12:00-12:30			
②血糖値が気になる方に!血糖コントロールプログラム	12:40-13:10			
③健康は骨から!骨活プログラム	13:20-13:50	(
		CA		

軽いエクササイズ + 10分間の食セミナーの計30分!! 気軽に参加できるプログラムです!

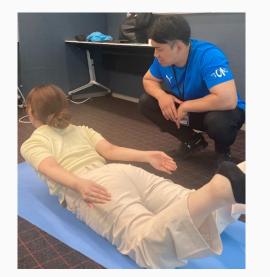


Personal Posture Analysis

We conducted a posture analysis program utilizing AI technology. The program visualizes body misalignment and posture deviations. Based on the results, a professional trainer carefully provides one-on-one training and exercises tailored to each participant's physical condition. We plan to continue holding events that address individual health challenges.

Number of participants: 372 Satisfaction: 98%













Salad Consumption Rate

100%

At business sites with employee cafeterias, we regularly propose health-conscious menus in collaboration with food service providers. Additionally, we hold themed fairs and events to raise awareness and encourage employees to improve their dietary habits. As part of internal branding, we promote healthy living for each individual through salad and egg-related initiatives in the cafeteria.

"Egg Day" on the 15th / "Salad Day" on the 31st



To promote increased intake, we held campaigns for salad toppings and egg sustainability. At business locations without cafeterias, we distributed packaged salads made by the group.

Egg Culture Festival



Under the theme of experiencing the appeal of eggs over three days, Kewpie Group products were served in the cafeteria. We also provided health information related to salads and eggs, raising health awareness.

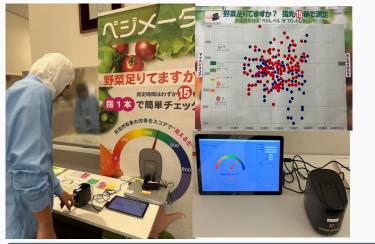
Cafeteria Campaign to Enjoy the Appeal of Salads



To help people enjoy the appeal of salads, we held a nationwide campaign in cafeterias with special collaboration menus in celebration of Kewpie's 100th anniversary and salad contests.

Participating locations: 14

Use of the "Vegimeter" (Vegetable Intake Measuring Device)



To promote awareness and behavioral changes regarding vegetable intake, Vegimeters were installed at headquarters, branch offices, and factories. This helped individuals become more conscious of their daily vegetable intake.

Installed at: 11 factories,7 branches