Last updated : May 29 2025

Environment Investments												
		Unit	FY2020	FY2021	FY2022	FY2023	FY2024	Notes				
Environmental conse (investment)	ervation costs	1,000,000 JPY	177	172	404	85	105	Kewpie only				
Environmental conse (cost)	ervation costs	1,000,000 JPY	622	611	682	636	640	Kewpie only				
Economic effect of e conservation measu		1,000,000 JPY	589	811	821	1,163	1,150	Kewpie Group domestic production plants				
Environmental Mar	nagement											
		Unit		FY2	2024		Notes					
Third-Party Certification	NO. of aquired plants	-		1	5 of the 68 pla	ns		Kewpie Group domestic production plants				
(ISO14001)	Aquired rate of plants	%			22.1%			Kewpie Group domestic production plants				
No. of environmenta	al law violations	No.	0	0	0	0	0	Kewpie Group domestic production plants				
Number of fines for a environmental laws		No.	0	0	0	0	0	Kewpie Group domestic production plants				
Number of serious e accidents	nvironmental	No.	0	0	0	0	0	Kewpie Group domestic production plants				

Environmental data covers Kewpie Corporation and its consolidated subsidiaries unless otherwise stated, and results cover the Kewpie fiscal year (December to November of the following year).

ESGData Environment

Last updated : May 29 2025

Effective Use and Rec	cycling of Resource							
		Unit	FY2020	FY2021	FY2022	FY2023	FY2024	Notes
1aterial Waste	Total	1,000 tons	45.9	41.6	39.8	33.5	34.0	-Kewpie Group domestic production plants
roduced	Intensity	kg/production tons	59.4	54.0	52.4	48.1	48.3	Rewple Group domestic production plants
otal material waste, e	tc. produced	1,000 tons	69.2	66.4	65.1	57.2	56.0	Kewpie Group domestic production plants
inal amount of materia isposed (landfill)	al waste, etc.	1,000 tons	2.0	1.7	1.6	1.6	1.7	Kewpie Group domestic production plants
ecycling rate		%	97.0	97.4	97.5	97.2	96.9	Kewpie Group domestic production plants
ood waste reduction ra o FY2015)	ate (compared	%	30.9	39.0	46.6	59.6	60.6	Kewpie Group domestic production plants
ffective utilization rate ortions of vegetables I Cabbage, etc.		%	40.0	62.1	77.5	82.7	85.3	Kewpie Group domestic production plants
eduction rate in volum vaste (compared to FY		%	11.6	61.3	74.8	75.5	65.9	Sales department of Kewpie Corporation, Aohata Corporation
Reduction rate in volum vaste (compared to FY		%	-	10.8	13.8	20.9	22.3	Kewpie Group domestic production plants and offices
ustainable Procuren	nent							
	Percentage	Unit	FY2020	FY2021	FY2022	FY2023	FY2024	Notes
	switching to certified palm oil	%	60	95	100	100	100	Switchover to RSPO Book & Claim system completed, while switchover to mass balance in progress
iodiversity								
025(Containers and ackaging, booklets,	Percentage switching to certified palm oil	%	_	_	_	_	98.4	Kewpie Group domestic
Existence of a Biodivers	licy	Yes:Kewpie G	Group Biodivers	ity Policy(For	mulated in Dec	ember 2022)		
Existence of land mana group inside a biodivers connected to such land	sity protection are		None					
mission into the atm	nosphere					5/2222	EV.202.1	N
		Unit	FY2020	FY2021	FY2022	FY2023	FY2024	Notes
IOx emissions		tons	40.9	39.8	37.9	33.7*	33.1	Kewpie Group production plants
Ox emissions		tons	8.5	8.3	8.1	6.7	6.1	Kewpie Group production plants
nvironmontal data covors l	Kownia Corporation	and its concolidated a	heidiariae unloss	athomy inc. statos		the Keynie fier	alver (Decomb	or to November of the following year)

Environmental data covers Kewpie Corporation and its consolidated subsidiaries unless otherwise stated, and results cover the Kewpie fiscal year (December to November of the following year). The "*" mark indicates that some of the data has been revised due to a review of calculation definitions and other factors.

Last updated : May 29 2025

Environment Sustainable Use of W								Last updated : May 29 2025
		Unit	FY2020	FY2021	FY2022	FY2023	FY2024	Notes
	Japan	$1,000 \text{m}^3$	8,301	8,091	8,075	7,367	7,012	
	Basic unit in Japan	m ³ /Production ton	10.8	10.5	10.6	10.6	10.0	
	Global	1,000m ³	815*	451*	690*	694	731	Actual results from October to September of the following year
🖾 ater intake by area	Basic unit in global	m ³ /Production ton	4.2*	2.4*	3.8	3.9*	3.7	Actual results from October to September of the following year
	China	1,000m ³	225	237	190	185	213	Actual results from October to September of the following year
	Asia(Excluding China)	1,000m ³	195*	173*	458	464	475	Actual results from October to September of the following year
	North America	1,000m ³	395	41	42	44	43	Actual results from October to
	Europe Japan	1,000m ³	6,002	6,269	6,241	5,879	5,644	September of the following year
	Basic unit in Japan	m ³ /Production	7.8	8.2	8.2	8.4	8	
	Global	ton 1,000m ³	837	269	167	193	233	Actual results from October to
Wastewater by area	Basic unit in global	m ³ /Production	4.4	1.5	0.9	1.1	1.2	September of the following year Actual results from October to
	China	ton	161	180	99	120	151	September of the following year Actual results from October to
	Asia(Excluding	1,000m ³						September of the following year Actual results from October to
	China)	1,000m ³	308	57	56	58	64	September of the following year
	North America• Europe	1,000m ³	368	32	12	15	19	Actual results from October to September of the following year
	Fresh Water	1,000m ³	9116*	8,542	8,765	8,061	7,743	
		%	100	100	100	100	100	
	Tan watar	1,000m ³	1,369	1,258	1,288	1,110	1,091	
	Tap water	%	15.0*	14.7	14.7	13.8	14.1	
	* 1 1 .	1,000m ³	1,161	922	912	822	924	
Water intake by	Industrial water	%	12.7*	10.8	10.4	10.2	11.9	
source		1,000m ³	127*	95	366	366	358	
	Rivers	%	1.4*	1.1	4.2	4.5	4.6	
		1,000m ³	6,459	6,268	6,199	5,763	5,370	
	Groundwater	%	70.9*	73.4	70.7	71.5	69.3	
		1,000m ³	0	0	0	0	0	
	Rain Water	%	0	0	0	0	0	
		1,000m ³	6,839	6,537	6,407	6,009	5,877	
	Wastewater total	%	100	100	100	100	100	
		1,000m ³	3,313	3,084	2,987	2,711	2,624	
	Sewer	%	48.4	47.2	46.6	46.6	44.7	
Wastewater by source		⁷⁰ 1,000m ³	3,460	3,273	3,246	3,106	3,069	
	River outflow	1,000m² %	50.6	50	50.8	51.7	52.2	
		% 1,000m ³	67	185	175	191	184	
	Ocean outflow	1,000m² %	1	2.8	2.7	3.2	3.1	
Water usage (basic uni	it) reduction rate		T					Kewpie Group domestic production
compared to FY2020)	•	%	_	2.5	1.7	2.1	7.8	plants

Data under "Environment" are for the Kewpie Group and consolidated subsidiaries unless stated otherwise.

The "*" mark indicates that some of the data has been revised due to a review of calculation definitions and other factors.

Last updated : May 29 2025

CO ₂ Emissions R	Reductions								
	-		Unit	FY2020	FY2021	FY2022	FY2023	FY2024	Notes
		Scope 1	1,000 tons-CO ₂	65.5	64.5	63.6	53.6	Preparing for disclosure	
	Inside	Scope 2	1,000 tons-CO ₂	100.3	97.5	93.6	85.2	Preparing for disclosure	Kewpie Group production plants and
	Japan	Scope 1+2	1,000 tons-CO ₂	165.8	162.0	157.2	138.7	Preparing for disclosure	
CO Emissions		Intensity	Kg-CO2 / production tons	210.2	205.2	206.7	196.2	Preparing for disclosure	
:O ₂ Emissions		Scope 1	1,000 tons-CO ₂	14.1	1.3	5.0	4.9	Preparing for disclosure	
		Scope 2	1,000 tons-CO ₂	32.3	29.6	30.8	23.1	Preparing for disclosure	
	Overseas	Scope 1+2	1,000 tons-CO ₂	46.4	30.9	35.8	28	Preparing for disclosure	Kewpie Group production plants
		Intensity	Kg-CO2 / production tons	241.5	167.6	201.9	150.9	Preparing for disclosure	
Energy-related			I						
			Unit	FY2020	FY2021	FY2022	FY2023	FY2024	Notes
Electricity purcha	cod	Inside Japan	Mwh	226,292	221,861	219,987	210,105	206,180	Kewpie Group production plants and offices
	seu	Overseas	Mwh	40,342	33,668	31,404	28,410	34,806	Kewpie Group production plants
		Inside Japan	Mwh	4,155	4,461	4,749	6,445	7,094	Kewpie Group production plants and offices
Renewable energ	У	Overseas	Mwh	2,362	2,668	3,539	5,515	5,661	Kewpie Group production plants

Data under "Environment" are for the Kewpie Group and consolidated subsidiaries unless stated otherwise.

Last updated : May 29 2025

CO Emissions B	aductions									
CO ₂ Emissions R			Calculation method	Target emission intensity,	Unit	FY2020	FY2021	FY2022	FY2023	FY2024
		Scope 3 Total			1,000 tons-CO ₂	314.3	293.9	1,229.1	1,485.0	Preparing for disclosure
		1. Purchased goods and services	Standard quantity per weight	Raw material / material purchase weight	1,000 tons-CO ₂	215.4	167.8	987.2	1,126.2	Preparing for disclosure
		2. Capital goods	Intensity per investment cost	Amount of capital investment	1,000 tons-CO ₂	20.3	22.4	96.7	46.6	Preparing for disclosure
		3. Initiatives related to fuel and energy consumption (not included in Scope 1 & 2)	CFP-DB, SC-DB	Usage by energy type	1,000tons-CO ₂	4.4	8.1	5.8	24.2	Preparing for disclosure
		4. Transportation and delivery (upstream)	Ton-Kilo method / emission intensity during transportation	Shipper transportation / transportation scenario activities for each procurement item	1,000 tons-CO ₂	37.8	33.4	45.1	127.7	Preparing for disclosure
	Inside Japan	5. Material waste produced from business activities	Standard quantity per weight	Weight of wasted material	1,000 tons-CO ₂	2.3	0.5	10.2	21.8	Preparing for disclosure
		6. Business trips	Consumption per no. of employees	No. of employees	1,000 tons-CO ₂	0.3	0.3	1.4	1.4	Preparing for disclosure
CO2 Emissions			Consumption per no. of employees and working days	No. of employees and no. of business days	1,000 tons-CO ₂	1.1	1.1	4.9	2.4	Preparing for disclosure
		8. Lease assets (upstream)	Included in Scope 1 & 2	Included in Scope 1 & 2	1,000 tons-CO ₂	Not applicable	Not applicable	Not applicable	Not applicable	Preparing for disclosure
		9. Transportation and delivery (downstream)	Emission intensity during transport	The scenario is shipment weight and product transportation	1,000 tons-CO ₂	4.2	9.9	20.7	22.4	Preparing for disclosure
			Energy consumed indirectly by each product	Sales volume for each product family	1,000 tons-CO ₂	1.7	0.0	35.8	72.6	Preparing for disclosure
		11. Use of products sold	Energy consumed indirectly by each product	Sales volume for each product family	1,000 tons-CO ₂	9.8	1.8	Not applicable	Not applicable	Preparing for disclosure
		12. Disposal of products sold	Standard quantity per weight	Weight of packaging materials used for products	1,000 tons-CO ₂	16.8	14.0	21.2	39.8	Preparing for disclosure
		13. Lease assets (downstream)	Not applicable	Not applicable	1,000 tons-CO ₂	Not applicable	Not applicable	Not applicable	Not applicable	Preparing for disclosure
		14. Franchises	Not applicable	Not applicable	1,000tons-CO ₂	Not applicable	Not applicable	Not applicable	Not applicable	Preparing for disclosure
		15. Investments	Not applicable	Not applicable	1,000 tons-CO ₂	Not applicable	Not applicable	Not applicable	Not applicable	Preparing for disclosure

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Data under "Environment" are for the Kewpie Group and consolidated subsidiaries unless stated otherwise.

Scope of coverage; 2019-2021:Kewpie only, 2022: Major domestic group companies (Kewpie Corporation,Aohata Corporation,Kewpie Egg Corporation,Salad Club, Inc.,Kewpie Jyozo Co., Ltd.,Deria Foods Co., Ltd.,Kpack Co., Ltd.,Co-op Foods Co., Ltd.), 2023 Kewpie Group (Domestic and overseas combined)

Kewpie Group ESG Data Social

Last updated : May 29 2025

-								Last upuated . May 29 2025	
Employee		Unit	FY2020	FY2021	FY2022	FY2023	FY2024	Notes	
No. of group employees		People	25,271	15,885	15,785	15,453	14,830	Kewpie Group %Figures have been revised due to K.R.S. Corporation being changed to an equity- method affiliate (From 2021)	
	Total	People	16,003	10,719	10,696	10,642	10,517		
No. of permanent employees	Male	People	9,838	5,348	5,280	5,299	5,253	Kewpie Group	
	Female	People	6,165	5,371	5,416	5,343	5,264		
Average no. of temporary e	mployees	People	9,268	5,166	5,089	4,811	4,313	Kewpie Group	
NO. of foreign employees	Total		38	39	39	40	40	Employees at Kewpie group only	
No. of employees	Total	People	2,995	2,931	2,946	2,831	2,766	Employees at Kewpie only	
	Total	People	2,426	2,394	2,408	2,332	2,327		
No. of permanent employees	Male	People	1,308	1,296	1,271	1,232	1,232	Kewpie only	
	Female	People	1,118	1,098	1,137	1,100	1,095		
	Total	People	569	537	538	499	439		
Average no. of temporary employees	Male	People	179	169	176	182	179	Kewpie only	
	Female	People	390	368	362	317	260	Employees at Kewpie group only	
NO. of foreign employees	Total		18	18	19	21	19	Employees at Kewpie group only	
	Total	People	53	24	24	34	46		
No. of new employees	Male	People	35	13	14	21	26	Only for new graduates in general positions who are registered at Kewpie	
	Female	People	18	11	10	13	20		
Turnover rate (for new grad working for less than three y		%	20.4	10.2	6.0	15.1	16.7	Only for new graduates in general positions at Kewpie	
	average	Year	15.3	16	16.2	16.2	16.1		
Average no. of years employed	Male	Year	18	18.6	18.8	18.4	17.9	Employees at Kewpie only	
	Female	Year	12.2	13	13.4	13.7	14.0		
	average	Age	40.5	41.2	41.6	41.7	42.0		
Average age	Male	Age	43.3	43.9	44.3	44.1	43.9	Kewpie employees	
	Female	Age	37.1	38	38.6	39.1	39.8		
	average	JPY	5,875,527	6,131,534	6,131,717	6,393,356	6,878,377		
Average salary	Male	JPY	7,151,609	7,473,442	7,519,575	7,697,220	8,238,994	Kewpie employees	
	Female	JPY	4,382,580	4,547,641	4,580,294	4,933,028	5,347,528		
Datio of mid concerns "	ant	People	126	62	98	118	143	Registered Kewpie employees	
Ratio of mid-career recruitm	ient	%	24.6	30.6	35.7	42.4	54.5	*Including those transitioning from temporary employees to full-time employees	
No. of employees hoping to beyond retirement age	work	People	25	27	36	33	34	Registered Kewpie employees *Retirement age was extended in FY2016 from 60 to 63 (in FY2017, two employees chose a full retirement and became senior employees at the age of 60)	
Rate of reemployment after	retirement	% (%)	78 (100)	73 (100)	86 (100)	72 (100)	83 (100)	Registered Kewpie employees () is the re-employment rate of employees who wanted to continue working *The retirement age was extended in FY2016 (from 60 to 63) Only those who wanted to retire did so	

Data under "Social" are for Kewpie Corporation only unless stated otherwise.

Kewpie Group ESG Data Social

Last updated : May 29 2025

								Last updated : May 29 2025
Diversity		Unit	FY2020	FY2021	FY2022	FY2023	FY2024	Notes
		People					F12024	Notes
NO. of Female leaders		(People)	65	72	82	94	104	Kewpie only
		People (People)	121	132	145	164	181	Domestic food business
Ratio of female directors		%	18.8	21.4	28.6	21.4	20.0	Kewpie only Including outside directors, outside corporate auditors, and audit & supervisory board members
Datia of famala manageme		%	10.2	10.9	12.5	14.5	15.9	Kewpie only
Ratio of female managers		%	8.5	9.1	10.0	11.4	12.6	Domestic food business
Rate of employment of pers disabilities	sons with	%	3.34	3.39	3.37	3.26	3.05	Domestic Food Business *As of June 1, 2024
Training		Unit	FY2020	FY2021	FY2022	FY2023	FY2024	Notes
Employee training costs(To	tal)	1,000,000 JPY	189	172	144	82	91	Kewpie Group employees
Employee training costs (Per emoloyee)		JPY	_	-	-	12,000	13,000	Kewpie Group employees
Participants in human rights	s training	People	7,964	14,463	14,793	14,913	Preparing for disclosure	
Total training Time		Time	_	-	-	18,662	23,750	Kewpie Group employees
Labor				[I	I		
		Unit	FY2020	FY2021	FY2022	FY2023		Notes
Total working hours (per er	nployee)	Hours/Year	1,912.9	1,937.6	1,895.7	1,879.3	1,837.7	Kewpie general office workers
	. , ,	Hours/Year	1,992.5	1,995.9	1,967.6	1,967.0	1,908.7	Domestic food business general office workers
Average overtime working I	hours (per	Hours/Month	16.1	16.6	16.2	16.9	17.0	Kewpie general office workers
employee)		Hours/Month	18.9	18.7	18.7	17.9	19.6	Domestic food business general office workers
No. of annual paid loave da	we weed	Day	11.1	12.2	14.1	14.4	13.3	Kewpie only Lists the average number of days taken
No. of annual paid leave da	iys usea	Day	9.5	10.6	11.9	13.8	12.7	Domestic food business Lists the average number of days taken
	Total	People	221	223	188	158	157	
Employees who took parental leave	Male	People	70	73	66	34	52	Kewpie employees
	Female	People	151	150	122	124	105	
	Total	People	187	195	192	213	234	
Employees who work for reduced hours for childcare	Male	People	0	1	0	1	1	Kewpie employees
	Female	People	187	194	192	212	233	
Percentage of employees w from childcare leave	ho returned	%	100	100	100	100	100	Kewpie only
Employees who took short- nursing care leave	term	People	78	87	118	112	141	Kewpie Group
Employees who took nursin leave	ig care	People	13	11	12	7	15	Kewpie Group
Employees who took paid le volunteer activities	eave for	People	0	1	0	25	41	Kewpie only
No. of work-related acciden in injury leave	nts resulting	No.	13*	17*	10*	11*	11*	68 Kewpie Group locations in Japan
Ratio of work-related accide resulting in injury leave	ents	%	0.64*	0.87*	0.52*	0.59*	0.60*	68 Kewpie Group locations in Japan *Ratio = number of work-related deaths and injuries / total actual working hours × 1,000,000
Severity rate of accidents re injury leave		%	0.025*	0.037*	0.032*	0.035*	0.014*	Kewpie Group domestic plants (Japan) *Severity rate = number of working days lost due to accidents / total actual working hours
Data under "Social" are for Kewp	ie Corporation	only unless stated o	therwise.					

Data under "Social" are for Kewpie Corporation only unless stated otherwise. The "*" mark indicates that some of the data has been revised due to a review of calculation definitions and other factors.

Kewpie Group ESG Data Social

Last updated : May 29 2025

Social contibution activ	ities							
		Unit	FY2020	FY2021	FY2022	FY2023	FY2024	Notes
Food education events		No. of events	62	39	56	106	170	Including online
Food education events		Participants	2,938	1,972	4,588	5,617	9,447	Including online
Public lectures		No. of events	56	58	99	100	123	
		Attendees	3,000	2,013	4,013	4,635	5,282	
No. of people joining fact facility tours	ory visits and	People	21,016	24,857	25,417	44,266	64,385	Goka, Fujiyoshida(Until 2021), Koromo, Tosu - Kobe - Mayo-Terrace, Nakagawara, Izumisano, Hashikami Including online
Matching Gift system	No. of groups <u>receiving</u> Total	Organizations	12	10	11	10	10	Kewpie Corporation+Hashikami Kewpie Co.,Ltd.•Fujiyoshiada Kewpie Co., Ltd. (Until November 2021) •Tosu Kewpie Co., Ltd.•Deria Foods Co., Ltd.•Ishikari Delica Co., Ltd.•Kitakami Delica Co., Ltd.•Shunsai Deli Co., Ltd.•Seto Delica Co., Ltd.• Hanshin Delica Co., Ltd.•Tosu Delica Co., Ltd.•K.System Co., Ltd.•San-ei Provisions Co., Ltd.•Dispen Pak Japan Co.,
(QPeace)	amount of	10,000 JPY	650	649	667	662	656	Inc. Kewpie Jyozo Co., Ltd. Kewpie Egg Corporation Salad Club, Inc. NAKASHIMATO CO., LTD. TO SOLUTIONS CO., LTD. Tou Kewpie Co., Ltd. TO AD KEWPIE CO., LTD. nakato CO., LTD. TOHKA CO., LTD. Kpack Co., Ltd. Co-op Foods Co., Ltd. Green Message Co., Ltd., nakato CO., LTD
Kewpie Miraitamago Foundation	No. of groups receiving funds	Organizations	132	102	131	150	177	
	Total funds	10,000 JPY	3,981	3,800	4,052	4,614	5,088	

Data under "Social" are for Kewpie Corporation only unless stated otherwise.

Kewpie Group ESG Data Governance

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Last updated : May 29 2025

Independence of the Boa	ard of Directors			5/2024	5/2022	5/2022	5/2024	5/2025					
	[Unit	FY2021	FY2022	FY2023	FY2024	FY2025	Notes				
		Male		6	6	7	6	5	As of February 28, 2025				
	Inside directors	Female		0	0	0	0	0					
		Total		6	6	7	6	5					
Directors		Male	People	2	1	1	2	2					
	Independent outside directors	Female						1	2	2	2	2	
		Total		3	3	3	4	4					
	Total			9	9	10	10	9					
Independent outside direct		%	33.3	33.3	30.0	40.0	44.4						
No. of sessions			Times	12	12	12	12.0	Preparing for disclosure					
Audit & Supervisory Boa	rd Meetings		Unit	FY2021	FY2022	FY2023	FY2024	FY2025	Notes				
		Male		2	2	2	2	2	As of February 28, 2025				
	Inside Audit & Supervisory Board Members	Female		0	0	0	0	0					
		Total		2	2	2	2	2					
Audit & Supervisory Board Members		Male	People	1	1	2	2	2					
	Independent Outside Corporate Auditor	Female		2	2	1	1	1					
		Total		3	3	3	3	3					
	Total			5	5	5	5	5					
No. of sessions			Times	13	13	13	13	Preparing for disclosure					

Kewpie Group ESG Data

Governance

Last updated : May 29 2025

Nomination and Compe	nsation Committee							st updated . May 29 2025
		Unit	FY2021	FY2022	FY2023	FY2024	FY2025	Notes
Nomination and Compens	sation Committee		7	7	7	8	8	As of February 28, 2024
Inside directors		People	3	3	3	3	3	
Outside directors and cor	porate auditors		4	4	4	5	5	
Officer Compensation					1 I			
		No. of people to be paid	FY20 Amount paid (in 1,000,000 JPY)	Bonuses	Total amount (in 1,000,000 JPY)		Notes	
	Inside directors	8	166	108	274		As of February 2	28, 2025
Director	Outside directors	3	37	_	37			
	Total	11	222	74	296			
	Inside Audit & Supervisory Board Members	2	42	_	42			
Audit & Supervisory Board	Independent Outside Corporate Auditor	3	30	_	30			
	Total	5	73	-	73			
Т	otal	18	285	108	393			
Shareholder rights		Unit	FY2021	FY2022	FY2023	FY2024	FY2025	Notes
Existence of measures ag	ainst takeover bids	-	Yes	Yes	No	No	No	Notes
Informative sessions fo	r shareholders, investors		5/2021	5/2022		5/2024	5/2025	Netes
Regular General Meeting	of Shareholders	Unit Times / year	FY2021 1	FY2022 1	FY2023 1	FY2024 1	FY2025	Notes
Financial results briefing f	for analysts	Times / year	2	2	2	2	Preparing for disclosure	
Compliance								
No. of reports and consul (internal reporting system	-	Unit No.	FY2021 20	FY2022 28	FY2023 37	FY2024 33	FY2025 Preparing for disclosure	Notes
Response rate from awar employees	eness survey given to all	%	-	84.5	-	78.6	Preparing for disclosure	Held every two years
Corporate taxes paid								
Total consolidated amour	Unit 1,000,000 JPY	FY2021 8,329	FY2022 6,774	FY2023 5,851	FY2024 9,083	FY2025 Preparing for disclosure	Notes	
Political contribution ex	(penditures		EV /2024	F) (2022			EV (2005	
expenditures		Unit 1,000,000 JPY	FY2021 0.25	FY2022 0.24	FY2023 0.11	FY2024 0.00	FY2025 Preparing for disclosure	Notes