

1-4-13 Shibuya, Shibuya-ku, Tokyo 150-0002, Japan Tel:03-3486-3331

(Translation)

January 21, 2022

Dear Sirs:

Name of the Company: Kewpie Corporation Representative: Osamu Chonan,

Representative Director, President and Chief Executive

Corporate Officer

(Code No. 2809; the first section of the Tokyo Stock Exchange

Person to contact: Takeshi Kitagawa,

Senior General Manager of Management Promotion

Division

(TEL: 03-3486-3331)

#### Notice of Settlement of Accounts of Parent Company, Etc.

Notice is hereby given that NAKASHIMATO CO., LTD., which is categorized as the parent company, etc. of Kewpie Corporation, has prepared its financial statements for the year ended November 30, 2021, as described below.

#### Description

1. Name of the parent company, etc.: NAKASHIMATO CO., LTD.

2. Location of its head office: 4-13, Shibuya 1-chome, Shibuya-ku, Tokyo

3. Representative: Amane Nakashima,

President and Representative Director

4. Attribute: Kewpie Corporation falls under the category of

"other associated company" of any other company and NAKASHIMATO CO., LTD. is such

any other company.

5. Ratio of its voting rights: 16.7% (including those held indirectly)

6. Business content: Sales of various processed foods

7. Capital stock: 50 million yen

- END -



1-4-13 Shibuya, Shibuya-ku, Tokyo 150-0002, Japan Tel:03-3486-3331

### **BALANCE SHEET**

(As of November 30, 2021)

(thousands of yen)

ASSETS:	
Current assets:	13,687,249
Cash and deposits	4,249,554
Trade accounts receivable	333,505
Securities	3,000,000
Merchandise	356,869
Supplies	8,809
Advances	118,691
Prepaid expenses	27,090
Short-term loans receivable	5,295,287
Accounts receivable - other	119,394
Other current assets	233,470
Allowance for doubtful accounts	(55,423)
Fixed assets:	26,349,045
Tangible fixed assets:	994,186
Buildings	675,972
Structures	2,299
Tools, furniture and fixtures	29,010
Land	286,904
Intangible fixed assets:	199,535
Trademark rights	1,208
Software	195,272
Other	3,054
Investments and other assets:	25,155,322
Investment securities	4,066,434
Stocks in subsidiaries and affiliates	9,600,517
Long-term loans receivable	10,676,950
Long-term prepaid expenses	3,793
Prepaid pension expenses	359,407
Leasehold deposits	129,241
Funded insurance premiums	465,747
Allowance for doubtful accounts	(146,769)
TOTAL ASSETS:	40,036,294



40,036,294

1-4-13 Shibuya, Shibuya-ku, Tokyo 150-0002, Japan Tel:03-3486-3331

	(thousands of yen)
LIABILITIES:	
Current liabilities:	1,184,347
Trade accounts payable	156,936
Short-term loans payable	779,742
Accounts payable - other	129,239
Accrued expenses	3,557
Accrued income taxes	27,076
Advances received	297
Deposits received	84,150
Reserve for bonuses	3,347
Non-current liabilities:	3,047,504
Long-term loans payable	1,652,500
Guarantee money accepted	15,777
Reserve for officers' retirement allowances	484,969
Deferred tax liabilities	894,257
TOTAL LIABILITIES:	4,231,851
NET ASSETS:	
Shareholders' equity:	33,853,952
Paid-in capital	50,000
Capital surplus:	1,816,382
Capital reserve	1,747,382
Other capital surplus	69,000
Earned surplus:	33,230,070
Earned surplus reserve	29,750
Other earned surplus	33,200,320
Earned surplus carried forward to the following year	33,200,320
Treasury stock	(1,242,500)
Valuation translation adjustments and others:	1,950,490
Unrealized holding gains (losses) on securities	1,950,586
Unrealized gains (losses) on hedges	(96)
TOTAL NET ASSETS:	35,804,442

(Note) All figures stated above are shown by disregarding any fractions of one thousand yen.

TOTAL LIABILITIES AND NET ASSETS:



1-4-13 Shibuya, Shibuya-ku, Tokyo 150-0002, Japan Tel:03-3486-3331

#### **STATEMENT OF INCOME**

(From December 1, 2020 to November 30, 2021)

(thousands of yen)

	(thousands of yen)
Net sales	3,782,310
Cost of sales	2,332,504
Gross profit	1,449,805
Selling, general and administrative expenses	954,023
Operating income	495,781
Non-operating income:	224,539
Interest income	94,087
Dividends income	72,960
Others	57,491
Non-operating expenses:	12,846
Interest expenses	9,986
Others	2,860
Ordinary income	707,474
Extraordinary losses:	5,426
Difference arising from cancellation of group life insurance policies	5,426
Income before income taxes	702,047
Corporate, municipality and enterprise taxes	70,122
Adjustment to corporate taxes, etc.	(16,679)
Net income	648,604

(Note) All figures stated above are shown by disregarding any fractions of one thousand yen.



1-4-13 Shibuya, Shibuya-ku, Tokyo 150-0002, Japan Tel:03-3486-3331

#### [Shareholders]

As of November 30, 2021

		State of stocks								
Classification	Central and local governments	Financial institutions	Financial instrument brokers	Other corporation s	Foreign corporations, etc.	Individuals included in foreign corporations, etc.	Individuals, etc.	Total	less-than- one-unit shares (shares)	
Number of shareholders	-	1	1	4	-	-	5	9	-	
Number of shares										
(thousand shares)	-	-	-	441	-	-	1,939	2,380	-	
Shareholding ratio (%)	_	-	-	18.53	_	_	81.47	100.00	-	

(Note) 35 thousand shares of treasury stock are included in "Individuals, etc." above.

#### [Major shareholders]

As of November 30, 2021

Name	Address	Number of shares held (thousand shares)	Ratio of shares to the total number of issued shares (%)
Minako Nakashima	Minato-ku, Tokyo	1,856	77.99
Kewpie Corporation	4-13, Shibuya 1-chome, Shibuya-ku, Tokyo	241	10.13
Nakato Scholarship Foundation	4-13, Shibuya 1-chome, Shibuya-ku, Tokyo	100	4.20
T&A Co., Ltd.	4-13, Shibuya 1-chome, Shibuya-ku, Tokyo	70	2.94
Aohata Co., Ltd.	1-25, Tadanoumi-nakamachi 1-chome, Takehara City, Hiroshima Prefecture	30	1.26
Chiaki Nakashima	Minato-ku, Tokyo	20	0.85
Amane Nakashima	Shibuya-ku, Tokyo	13	0.58
Chizuru Nakashima	Shibuya-ku, Tokyo	13	0.58
Г	otal	2,345	98.53

(Note) In addition to the above, NAKASHIMATO CO., LTD. (the "Company") holds 35 thousand shares of treasury stock.



1-4-13 Shibuya, Shibuya-ku, Tokyo 150-0002, Japan Tel:03-3486-3331

### [Officers]

As of November 30, 2021

Title	Job	Name	Date of birth		Brief history	Number of shares held (thousand shares)
				April 1983	Joined the Industrial Bank of Japan, Limited (current, Mizuho Bank, Ltd.)	shares)
				October 1993	Joined the Company	
					General Manager, Accounting Dept. of the Company	
				February 1995	Director of the Company	
				February 1997	Director of Kewpie Corporation	
				July 2000	General Manager, Legal Dept. of Kewpie Corporation	
				February 2003	Vice President and Director of the Company	
				February 2005	Director of the Company	
President					Executive Corporate Officer of Kewpie Corporation	
and Representative		Amane Nakashima	September 26, 1959		General Manager, Environment Office of Kewpie Corporation	13
Director	Director			July 2005	General Manager, Social and Environment Promotion Office of Kewpie Corporation	
				October 2009	Senior General Manager, CSR Promotion Department of Kewpie Corporation	
				February 2010	President and Director of the Company	
				February 2014	Senior Executive Corporate Officer of Kewpie Corporation	
				February 2016	Chairman of Kewpie Corporation (present post)	
				February 2021	President and Representative Director of the Company (present post)	
				April 1981	Joined Kewpie Corporation	
				October 2002	Joined the Company	
Director		Kenji Kojima	March 1, 1958	February 2016	President and Representative Director of TOHKA CO., LTD. (present post)	_
				February 2018	Director of the Company (present post)	



Title	Job	Name	Date of birth		Brief history	Number of shares held (thousand shares)
				April 1985	Joined Kewpie Corporation	
	General Manager,	Shinichiro		December 2010	President and Representative Director of TO AD KEWPIE CO., LTD. (present post)	
Director	Corporate Planning	Yamamoto	June 9, 1962	February 2020	Director of the Company (present post)	-
	Dept.				General Manager, Corporate Planning Dept. of the Company (present post)	
				April 1981	Joined SAN-EI PROVISIONS CO., LTD.	
				February 2013	Corporate Officer of Kewpie Corporation	
					Senior General Manager, Product Development Division of Kewpie Corporation	
Director		Harumi Yukawa	September 5, 1958	February 2015	Branch Manager, Nagoya Branch Office of Kewpie Corporation	-
				October 2018	Senior Managing Director of nakato Co., Ltd.	
				January 2019	President and Representative Director of nakato Co., Ltd. (present post)	
				February 2021	Director of the Company (present post)	
				March 1979	Joined Kewpie Corporation	
				July 2013	Plant Manager, Nakagawara Plant of Kewpie Corporation	
				July 2017	Plant Manager, Koromo Plant of Kewpie Corporation	
Director		Toru Nakano	February 18, 1961	October 2020	Director of TO SOLUTIONS CO., LTD.	-
				January 2021	President and Representative Director of TO SOLUTIONS CO., LTD. (present post)	
				February 2021	Director of the Company (present post)	
				November 1991	Statutory Auditor of the Company	
Director		Minako	June 3, 1937	November 2008	Representative Director of the Company	1,856
		Nakashima	1731	February 2021	Director of the Company (present post)	



Title	Job	Name	Date of birth		Brief history	Number of shares held (thousand shares)
				April 1980	Joined Kewpie Corporation	
				July 2001	Branch Manager, Sendai Branch Office of Kewpie Corporation	
				November 2006	General Manager, Wide-Area Retail Sales Dept. of Kewpie Corporation	
				September 2008	Branch Manager, Osaka Branch Office of Kewpie Corporation	
				July 2012	Branch Manager, Tokyo Branch Office of Kewpie Corporation	
				February 2013	Corporate Officer of Kewpie Corporation	
				February 2014	Director of Kewpie Corporation Senior General Manager, Wide-Area Sales Division of Kewpie Corporation	
Director		Osamu Chonan	May 16, 1956	February 2016	Executive Corporate Officer of Kewpie Corporation	-
					In charge of Delicatessen Products Business of Kewpie Corporation	
				February 2017	Representative Director of Kewpie Corporation (present post),	
					President and Chief Executive Corporate Officer of Kewpie Corporation (present post),	
					In charge of Marketing Division of Kewpie Corporation	
					Director of the Company (present post)	
				October 2018	In charge of Customer Marketing Office of Kewpie Corporation	
				February 2021	In charge of Overseas Business of Kewpie Corporation (present post)	



Title	Job	Name	Date of birth		Brief history	Number of shares held (thousand shares)
				April 1981	Joined Kewpie Corporation	
				August 2009	Corporate Officer of Kewpie Corporation	
				Senior General Manager, Retail Division of Kewpie Corporation		
				July 2013	Corporate Officer of Aohata Co., Ltd. ("Aohata")	
					Deputy Senior General Manager, Sales Division of Aohata	
				October 2013	Corporate Officer of Aohata	
					Senior General Manager, Sales Division of Aohata	
				January 2014	Director of Aohata	
				Senior General Manager, Sales Division of Aohata		
				May 2014	Director of Aohata	
				Generally responsible for sales and Senior General Manager, Retail Sales Division of Aohata		
Director		Norio	September	January 2015	Managing Director of Aohata	_
		Yamamoto	23, 1957		Generally responsible for sales and Senior General Manager, Retail Sales Division of Aohata	
				March 2015	CEO of Rainbow Shokuhin Co., Ltd.	
				July 2015	Managing Director of Aohata	
				Generally responsible for sales and Senior General Manager, R&D Division of Aohata		
			January 2016	Managing Director of Aohata Generally responsible for sales of Aohata		
			February 2017	Senior Managing Director of Aohata Generally responsible for sales of Aohata		
			February 2018	Representative Senior Managing Director of Aohata		
			February 2019	President and Representative Director of Aohata (present post)		
				Director of the Company (present post)		



Title	Job	Name	Date of birth	Brief history		Number of shares held (thousand shares)
Statutory Auditor		Chiaki Nakashima	December 25, 1965	November 2008	Statutory Auditor of the Company (present post)	20
					Total	1,890