1-4-13 Shibuya, Shibuya-ku, Tokyo 150-0002, Japan Tel:03-3486-3331

(Translation)

Dear Sirs:

January 23, 2020

Name of the Company:	Kewpie Corporation
Representative:	Osamu Chonan,
	Representative Director, President and Chief Executive Corporate Officer
(Code No. 2809; the first se	ection of the Tokyo Stock Exchange)
Person to contact:	Toshihiro Kaneko, Senior General Manager of Management Promotion Division

Notice of Settlement of Accounts of Parent Company, Etc.

Notice is hereby given that NAKASHIMATO CO., LTD., which is categorized as the parent company, etc. of Kewpie Corporation, has prepared its financial statements for the year ended November 30, 2019, as described in the attachment hereto.

Description

1.	Name of the parent company, etc.:	NAKASHIMATO CO., LTD.
2.	Location of its head office:	4-13, Shibuya 1-chome, Shibuya-ku, Tokyo
3.	Representative:	Minako Nakashima, Representative Director
4.	Attribute:	Kewpie Corporation falls under the category of "other associated company" of any other company and NAKASHIMATO CO., LTD. is such any other company.
5.	Ratio of its voting rights:	16.2% (including those held indirectly)
6.	Business content:	Sales of various processed foods
7.	Capital stock:	50 million yen
		- END -



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BALANCE SHEET (As of November 30, 2019)

(As of November 50, 2017)	(thousands of yen)
ASSETS:	
Current assets:	17,136,866
Cash and deposits	6,425,245
Trade accounts receivable	561,200
Securities	4,000,000
Merchandise	265,100
Supplies	9,203
Advances	84,911
Prepaid expenses	25,029
Short-term loans receivable	5,597,482
Accounts receivable - other	210,256
Other current assets	18,822
Allowance for doubtful accounts	(60,387)
Fixed assets:	24,937,197
Tangible fixed assets:	1,087,187
Buildings	750,803
Structures	2,939
Tools, furniture and fixtures	46,539
Land	286,904
Intangible fixed assets:	119,057
Trademark rights	2,365
Software	18,237
Software in progress	95,400
Other	3,054
Investments and other assets:	23,730,952
Investment securities	4,120,973
Stocks in subsidiaries and affiliates	9,663,921
Capital investments	77,900
Long-term loans receivable	8,976,360
Long-term prepaid expenses	4,196
Prepaid pension expenses	384,127
Leasehold deposits	130,459
Funded insurance premiums	501,802
Allowance for doubtful accounts	(128,788)
TOTAL ASSETS:	42,074,063



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	(thousands of yen
LIABILITIES:	
Current liabilities:	2,110,403
Trade accounts payable	134,424
Short-term loans payable	1,027,475
Accounts payable - other	398,219
Accrued expenses	2,993
Accrued income taxes	461,510
Advances received	291
Deposits received	82,660
Reserve for bonuses	2,826
Non-current liabilities:	5,375,141
Long-term loans payable	3,903,000
Deferred tax liabilities	915,695
Reserve for officers' retirement allowances	540,668
Guarantee money accepted	15,777
TOTAL LIABILITIES:	7,485,544
NET ASSETS:	
Shareholders' equity:	32,590,773
Paid-in capital	50,000
Capital surplus:	1,816,382
Capital reserve	1,747,382
Other capital surplus	69,000
Earned surplus:	31,966,891
Earned surplus reserve	29,750
Other earned surplus	31,937,141
Earned surplus carried forward to the following year	31,937,141
Treasury stock	(1,242,500)
Valuation translation adjustments and others:	1,997,745
Unrealized holding gains (losses) on securities	1,997,587
Unrealized gains (losses) on hedges	157
TOTAL NET ASSETS:	34,588,518
TOTAL LIABILITIES AND NET ASSETS:	42,074,063

(Note) All figures stated above are shown by disregarding any fractions of one thousand yen.



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STATEMENT OF INCOME

(From December 1, 2018 to November 30, 2019)

	(thousands of yen)
Net sales	4,230,485
Cost of sales	2,774,696
Gross profit	1,455,788
Selling, general and administrative expenses	1,092,618
Operating income	363,170
Non-operating income:	238,399
Interest income	91,361
Dividends income	112,912
Others	34,125
Non-operating expenses:	64,123
Interest expenses	22,762
Others	41,360
Ordinary income	537,447
Extraordinary income:	2,100,000
Gain on sales of trademark rights	2,100,000
Extraordinary losses:	67,445
Loss on disposal of fixed assets	29,843
Loss on assignment of accounts receivable	25,037
Loss on valuation of shares in associated companies	12,563
Income before income taxes	2,570,002
Corporate, municipality and enterprise taxes	599,244
Adjustment to corporate taxes, etc.	69,047
Net income	1,901,710

(Note) All figures stated above are shown by disregarding any fractions of one thousand yen.



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[Shareholders]

As of November 30, 2019

		State of stocks								
Classification	Central and local governments	Financial institutions	Financial instrument brokers	Other corporations	Foreign corporations, etc.	Individuals included in foreign corporations, etc.	Individuals, etc.	Total	less-than- one-unit shares (shares)	
Number of shareholders	-	-	-	4	-	-	5	9	-	
Number of shares (thousand shares)	-	-	-	441	-	_	1,939	2,380	-	
Shareholding ratio (%)	-	_	_	18.53	-	-	81.47	100.00	-	

(Note) 35 thousand shares of treasury stock are included in "Individuals, etc." above.

[Major shareholders]

As of November 30, 2019 Ratio of shares Number of to the total shares held number of issued Name Address shares (thousand shares) (%) Minako Nakashima Minato-ku, Tokyo 1.856 77.99 4-13, Shibuya 1-chome, Shibuya-ku, 10.13 Kewpie Corporation 241 Tokyo Nakato Scholarship Foundation 4-13, Shibuya 1-chome, Shibuya-ku, 100 4.20 Tokyo T&A Co., Ltd. 4-13, Shibuya 1-chome, Shibuya-ku, 70 2.94 Tokyo Aohata Co., Ltd. 1-25, Tadanoumi-nakamachi 30 1.26 1-chome, Takehara City, Hiroshima Prefecture Chiaki Nakashima Minato-ku, Tokyo 20 0.85 Amane Nakashima Shibuya-ku, Tokyo 13 0.58 Chizuru Nakashima Shibuya-ku, Tokyo 13 0.58 Total 2,345 98.53

(Note) In addition to the above, NAKASHIMATO CO., LTD. holds 35 thousand shares of treasury stock.

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[Officers]

As of November 30, 2018

Title	Job	Name	Date of birth		Brief history	Number of shares held (thousand shares)
Dennestation		Minaha		November 1991	Statutory Auditor of the Company	
Representative Director		Minako Nakashima	June 3, 1937	November 2008	Representative Director of the Company (present post)	1,856
				April 1976	Joined Kewpie Corporation	
				July 2001	General Manager, Retail Sales Dept. of Kewpie Corporation	
				July 2002	Senior General Manager, Retail Sales Division of Kewpie Corporation	
				February 2003	Director of Kewpie Corporation	
				July 2004	Generally responsible for sales of Kewpie Corporation	
			February 2005	Manager, Tokyo Branch of Kewpie Corporation		
		Minesaburo		September 2008	Senior General Manager, Wide-Area Sales Division of Kewpie Corporation	
Chairman and			1 1 22 1052	October 2009	In charge of Egg Products Business of Kewpie Corporation as deputy	
Director		Miyake	July 22, 1952	December 2009	In charge of Egg Products Business of Kewpie Corporation	-
				February 2010	Executive Managing Director of Kewpie Corporation	
				February 2011	Director of the Company	
					Representative Director of Kewpie Corporation	
					President and Director of Kewpie Corporation	
				February 2016	President and Chief Executive Corporate Officer of Kewpie Corporation	
				February 2017	Corporate Advisor of Kewpie Corporation	
					Chairman and Director of the Company (present post)	



Title	Job	Name	Date of birth		Brief history	Number of shares held (thousand shares)
				April 1983	Joined the Industrial Bank of Japan, Limited (current, Mizuho Bank, Ltd.)	
				October 1993	Joined the Company	
					General Manager, Accounting Dept. of the Company	
				February 1995	Director of the Company	
				February 1997	Director of Kewpie Corporation	
			September 26, 1959	July 2000	General Manager, Legal Dept. of Kewpie Corporation	
				February 2003	Vice President and Director of the Company	
				February 2005	Director of the Company	
President and		Amane Nakashima			Executive Corporate Officer of Kewpie Corporation	13
Director					General Manager, Environment Office of Kewpie Corporation	
				July 2005	General Manager, Social and Environment Promotion Office of Kewpie Corporation	
				October 2009	Senior General Manager, CSR Promotion Department of Kewpie Corporation	
				February 2010	President and Director of the Company (present post)	
				February 2014	Senior Executive Corporate Officer of Kewpie Corporation	
				February 2016	Chairman of Kewpie Corporation (present post)	



Title	Job	Name	Date of birth		Brief history	Number of shares held (thousand shares)
				April 1979	Joined the Company	
				October 2002	General Manager, Corporate Planning Office, Administration Division of the Company	
				January 2011	General Manager in charge of Treasury of the Group of the Company	
				January 2012	General Manager, Accounting Dept. of the Company	
	Comorol			February 2012	Director of the Company (present post)	
Director	General Manager, Internal	Noriki Kanda	September 25, 1956	January 2016	Corporate Auditor of Aohata Co., Ltd. ("Aohata") (present post)	-
	Audit Office			February 2016	In charge of Administration Division, General Manager of General Affairs Dept. and General Manager of Accounting Dept. of the Company	
				October 2016	In charge of Administration Division, and General Manager of General Affairs Dept. of the Company	
				February 2017	In charge of Administration Division of the Company	
				February 2018	General Manager, Internal Audit Office of the Company (present post)	
				April 1981	Joined Kewpie Corporation	
				July 2004	General Manager, Technical Research and Development Dept., Technological Research Division of Kewpie Corporation	
				January 2011	President and Representative Director of Hashikami Kewpie Co., Ltd.	
Director		Tsukasa Korogi	April 4, 1957	July 2014	Project Leader, Product Innovation System, Production Dept. Group of Kewpie Corporation	-
				July 2015	Director of To Solutions Co., Ltd.	
				January 2016	President and Representative Director of To Solutions Co., Ltd. (present post)	
				February 2016	Director of the Company (present post)	



Title	Job	Name	Date of birth		Brief history		
				April 1981	Joined Kewpie Corporation		
				October 2002	Joined the Company		
Director		Kenji Kojima	March 1, 1958	February 2016	President and Representative Director of TOHKA CO., LTD. (present post)	-	
				February 2018	Director and Executive Corporate Officer of the Company (present post)		
				April 1981	Joined the Industrial Bank of Japan, Limited (current, Mizuho Bank, Ltd.)		
		Iministratio Division d General Haruhiko anager, Masuda prporate anning		July 2007	Senior Managing Director, Investment Banking Division of Bear Stearns (Japan), Ltd.		
				October 2008	Managing Director of the Royal Bank of Scotland plc		
	In charge of Administratio n Division			January 2012	President and Representative Director of Gordon Brothers Japan Co., Ltd.		
Director	and General		May 27, 1957	March 2014	Joined the Company		
Director	Manager, Corporate				General Manager, Business Dept. of the Company	-	
	Planning Dept.			October 2014	General Manager, Corporate Planning Office of the Company		
				February 2018	Director of the Company (present post)		
					In charge of Administration Division of the Company (present post)		
				October 2018	General Manager, Corporate Planning Dept. of the Company (present post)		

Title	Job	Name	Date of birth		Brief history	Number of shares held (thousand shares)
				April 1980	Joined Kewpie Corporation	
				July 2001	Branch Manager, Sendai Branch Office of Kewpie Corporation	
				November 2006	General Manager, Wide-Area Retail Sales Dept. of Kewpie Corporation	
				September 2008	Branch Manager, Osaka Branch Office of Kewpie Corporation	
				July 2012	Branch Manager, Tokyo Branch Office of Kewpie Corporation	
				February 2013	Corporate Officer of Kewpie Corporation	
		Osamu	May 16,	February 2014	Director of Kewpie Corporation Senior General Manager, Wide-Area Sales Division of Kewpie Corporation	
Director		Chonan	1956	February 2016	Executive Corporate Officer of Kewpie Corporation	-
					In charge of Delicatessen Products Business of Kewpie Corporation	
				February 2017	Representative Director of Kewpie Corporation (present post),	
					President and Chief Executive Corporate Officer of Kewpie Corporation (present post),	
					In charge of Marketing Division of Kewpie Corporation	
					Director of the Company (present post)	
				October 2018	In charge of Customer Marketing Office of Kewpie Corporation (present post)	



Title	Job	Name	Date of birth		Brief history	Number of shares held (thousand shares)
				April 1981	Joined Kewpie Corporation	
				August 2009	Corporate Officer of Kewpie Corporation	
					Senior General Manager, Retail Division of Kewpie Corporation	
				July 2013	Corporate Officer of Aohata	
					Deputy Senior General Manager, Sales Division of Aohata	
				October 2013	Corporate Officer of Aohata	
					Senior General Manager, Sales Division of Aohata	
				January 2014	Director of Aohata	
		Norio Yamamoto			Senior General Manager, Sales Division of Aohata	
				May 2014	Director of Aohata	
					Generally responsible for sales and Senior General Manager, Retail Sales Division of Aohata	
			September	January 2015	Managing Director of Aohata	
Director			23, 1957		Generally responsible for sales and Senior General Manager, Retail Sales Division of Aohata	-
				March 2015	CEO of Rainbow Shokuhin Co., Ltd.	
				July 2015	Managing Director of Aohata	
					Generally responsible for sales and Senior General Manager, R&D Division of Aohata	
				January 2016	Managing Director of Aohata	
					Generally responsible for sales of Aohata	
				February 2017	Senior Managing Director of Aohata Generally responsible for sales of Aohata	
				February 2018	Representative Senior Managing Director of Aohata	
				February 2019	President and Representative Director of Aohata (present post)	
					Director of the Company (present post)	



Title	Job	Name	Date of birth	Brief history		Number of shares held (thousand shares)
Statutory Auditor		Chiaki Nakashima	December 25, 1965	November 2008	Statutory Auditor of the Company (present post)	20
					Total	1,890