

Sengawa Kewport, 2-5-7, Sengawa-cho, Chofu-shi, Tokyo 182-0002, Japan. Tel:03-5384-7780

(Translation)

January 23, 2015

Dear Sirs:

Name of the Company: Kewpie Corporation

Representative: Minesaburo Miyake,

President and Representative Director

(Code No. 2809; the first section of the Tokyo Stock Exchange)

Person to contact: Masato Shinohara,

Officer and General Manager of Operation Promote Department

### **Matters Concerning Controlling Shareholder, Etc.**

It is hereby notified that with regard to Nakashimato Co., Ltd., which is among the other related companies of Kewpie Corporation (the "Company"), the matters concerning controlling shareholders, etc. are as described below:

#### 1. Trade name, etc. of parent company, etc.:

(As of November 30, 2014)

| Corporate name        | Attribute             |                    | of voting rig<br>(per cent)   | Financial instruments |  |
|-----------------------|-----------------------|--------------------|-------------------------------|-----------------------|--|
|                       |                       | Direct<br>holdings | Other<br>holdings<br>included | Total                 | exchange, etc. on<br>which the issued<br>shares are listed |
| Nakashimato Co., Ltd. | Other related company | 14.2%              | 7.8%                          | 22.0%                 | None   |



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- 2. Position of the Company in the corporate group of the parent company, etc. and the relationships between other listed companies and the parent company, etc.:
- (1) Position of the Company in the corporate group of the parent company, etc. and its relationships of transactions, human resources and capitals with the parent company, etc. and other group companies:

Nakashimato Co., Ltd. (Shibuya-ku, Tokyo, capital: ¥50 million, major business; sale of various processed foods; "Nakashimato") is among the other related companies of the Company and is the largest shareholder of the Company that holds 22.0% of its voting rights (including 7.8% thereof held indirectly).

The Company has transactions, including purchase of products, sales of products and merchandise and expense transactions, with Nakashimato (the transaction amount for the year ended November 30, 2014 was ¥4,449 million), as well as a transaction of the leasing of real estate, etc. (the transaction amount for the year ended November 30, 2014 was ¥242 million) with Toka Co., Ltd. (which holds 7.8% of the voting rights of the Company), a wholly owned subsidiary of Nakashimato.

With regard to the relationship of human resources, three of the officers of the Company concurrently serve as officers of Nakashimato and the Company has sent some employees on loan to Nakashimato.

(State of concurrent services of officers)

(As of November 30, 2014)

| Title   | Name                 | Title in the parent company, etc. | Reason for assumption of office  |  |  |
|---|----------------------|-----------------------------------|--|--|--|
| President and<br>Representative<br>Director         | Minesaburo<br>Miyake | Director (part-time)              | To exchange information on management, business, etc.  |  |  |
| Senior Executive<br>Managing Director               | Amane Nakashima      | President and Director            | To exchange information on management, business, etc.  |  |  |
| Corporate Auditor<br>(outside Corporate<br>Auditor) | Shunichiro Ishiguro  | Director (part-time)              | Requested by the Company to assume office to ensure the objectivity and neutrality of its management auditing functions and to give advice and opinions about management in general from the standpoint of a shareholder |  |  |

(Note) Mr. Amane Nakashima also concurrently serves as Chairman and Director of Toka Co., Ltd.



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(2) Constraints, risks and merits on/in the business of the Company for belonging to the corporate group of the parent company, etc. and impacts of its relationships of transactions, human resources and capitals with the parent company, etc. and its group companies on the management and business activities of the Company:

The Company understands that with regard to the relationships with Nakashimato and its group companies, such factors may have no material impact on the operating results and financial positions of the Company's group.

(3) Points of view about, and measures for, the maintenance of a certain level of independence from the parent company, etc. when constraints on the business of the Company for belonging to the corporate group of the parent company, etc. and/or impacts of its relationships of transactions, human resources and capitals with the parent company, etc. and its group companies on the management and business activities of the Company exist:

The Company and Nakashimato, which is its largest shareholder, have a continuous and close relationship. However, all important matters on the management of the Company's group are determined by the Company itself, independently of any intention of Nakashimato.

(4) State of maintenance of a certain level of independence from the parent company, etc.:

The Company has no relation with Nakashimato or Toka Co., Ltd. with regard to cash loans or guarantees of obligations. In addition, all transactions are determined individually upon consultation by reference to market prices, as with other transactions in general. Hence, the Company understands that it has maintained an appropriate level of independence from the parent company, etc.



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#### 3. Matters concerning transactions with the parent company, etc. (from December 1, 2013 to November 30, 2014):

(Millions of yen)

| Corporate name           | Address              | Capital<br>stock | Principal business               | Ratio of voting<br>rights owned by the<br>Company (owned<br>in the Company) | Rela Number of interlocking officers | tionship<br>Business<br>relationship   | Transaction  | Transaction amount | Account item  | Ending balance |
|--------------------------|----------------------|------------------|----------------------------------|---|--------------------------------------|--|--|--------------------|---|----------------|
| Nakashimato Co.,<br>Ltd. | Shibuya-ku,<br>Tokyo | 50               | Sales of various processed foods | Direct 11.6% (Direct 14.2%) Indirect 7.8%)                                  | 3 officers                           | Purchase of<br>products, sales of<br>products and<br>merchandise and<br>payment of | Purchase of products Sales of products and merchandise Payment of brand use fees Lease and rental of | 482<br>46<br>780   | Accounts payable - trade Accounts receivable - trade Accounts payable - other | 64<br>5<br>0   |
|                          |                      |                  |                                  |   |                                      | brand use fees   | Share exchange   | 3,128              |   |                |

(Note) The transaction amounts do not include consumption taxes but the amounts of ending balance in the above table include consumption taxes.

The amounts stated above are shown by disregarding any fractions of one million yen. The ratio of voting rights owned by the Company (owned in the Company) is stated by counting fractions of 1/2 or more of their respective units thereof as one and discarding the rest.

With regard to the share exchange, the Company used 2,169,600 shares of its treasury stock for the allotment of shares in a simplified share exchange to make its consolidated subsidiaries Kewpie Egg Corporation, Kanae Foods Co., Ltd. and Kewpie Jyozo Co., Ltd. wholly-owned subsidiaries, effective June 2, 2014. The share exchange ratio was determined upon consultation among the parties by reference to the results of the calculation of stock values by third parties. The above transaction amount was determined based on the market price of the shares of the Company on the effective date.