# Kewpie Corporation 

1-4-13 Shibuya, Shibuya-ku, Tokyo 150-0002, Japan Tel:03-3486-3331

Summary of Consolidated Financial Statements for the Third Quarter of the Fiscal Year Ending November 30, 2017
[JAPAN GAAP]
October 2, 2017

Listed company name:
Listed exchange:
Securities code:
URL:
Representative:

Contact:

Kewpie Corporation
Tokyo Stock Exchange 2809
http://www.kewpie.co.jp/english/
Osamu Chonan,
Representative Director, President and Chief Executive Corporate Officer Masato Shinohara,
Corporate Officer and General Manager of Operation Promote Department

Scheduled date for filing quarterly securities report: October 13, 2017
Scheduled date for dividend payment: -
Quarterly supplementary data: Yes
Quarterly results briefing: None
(Amounts are rounded down to the nearest million yen.)

1. Consolidated business results for the third quarter of the fiscal year ending November 30, 2017 (From December 1, 2016 to August 31, 2017)
(1) Consolidated operating results (Cumulative)
(Percentage figures show changes from the same period of the previous year.)

|  | Net sales |  | Operating income |  | Ordinary income |  | Profit attributable to owners of parent |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Millions of yen | \% | Millions of yen | \% | Millions of yen | \% | Mililions of yen | \% |
| Nine months ended August 31, 2017 | 421,013 | 1.7 | 24,390 | 4.1 | 25,264 | 4.1 | 14,343 | 5.5 |
| Nine months ended August 31, 2016 | 413,915 | 0.9 | 23,431 | 12.0 | 24,279 | 12.3 | 13,592 | (2.1) |
| (Note) Comprehensive income: Nine months ended August 31, 201 |  |  |  |  | ¥23,404 million (Increase of 113.0\%) |  |  |  |
| Nine months ended August 31, 2016 |  |  |  |  | $¥ 10,987$ million (Decrease of 45.8\%) |  |  |  |


|  | Earnings per share | Earnings per share <br> (diluted) |
| :--- | ---: | :---: |
| Nine months ended <br> August 31, 2017 | 95.46 | - |
| Nine months ended <br> August 31, 2016 | 90.06 | - |

(2) Consolidated financial position

|  | Total assets | Net assets | Equity ratio |
| :--- | :---: | :---: | ---: |
| As of August 31, 2017 | Millions of yen | Millions of yen | $54.2^{\%}$ |
| As of November 30, 2016 | 418,904 | 262,934 | 55.1 |

$\begin{array}{lll}\text { (Reference) Shareholders' equity: } & \text { As of August 31, 2017 } & ¥ 227,198 \text { million } \\ & \text { As of November 30,2016 } & ¥ 212,620 \text { million }\end{array}$

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2. Dividends

|  | Annual dividend per share |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | End of 1st <br> quarter | End of 2nd <br> quarter | End of 3rd <br> quarter | Year-end | Total |
| Fiscal year 2016 | - | Yen | $15.00^{\text {Yen }}$ | - | 19.50 |
| Fiscal year 2017 | - | 18.00 | - | 34.50 |  |
| Fiscal year 2017 (Forecast) |  |  |  | 18.00 | 36.00 |

(Note) Revision to the most recently announced forecast of dividends: None
3. Forecasts of consolidated operating results for the fiscal year ending November 30, 2017 (From December 1, 2016 to November 30, 2017)
(Percentage figures show changes from the previous year.)

|  | Net sales |  | Operating income |  | Ordinary income |  | Profit attributable to owners of parent |  | Earnings per share |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year ending <br> November 30, 2017 | $\begin{gathered} \hline \text { Millions of yen } \\ 560,000 \end{gathered}$ | $\begin{array}{r} \% \\ 1.4 \end{array}$ | $\begin{gathered} \hline \text { Millions of yen } \\ 31,000 \end{gathered}$ | $\begin{array}{r} \% \\ 4.0 \end{array}$ | $\begin{gathered} \hline \text { Millions of yen } \\ 32,000 \end{gathered}$ | \% 2.0 | $\begin{gathered} \text { Millions of yen } \\ 17,400 \end{gathered}$ | \% 1.8 | 115.64 |

(Note) Revision to the most recently announced forecast of consolidated operating results: None

## *Notes

(1) Changes in significant subsidiaries during the nine months (Changes in specified subsidiaries resulting in the change in the scope of consolidation): None
(2) Application of special accounting treatments for the preparation of quarterly consolidated financial statements: None
(3) Changes in accounting policies and estimates, and restatements
a) Changes in accounting policies due to revision of accounting standards: None
b) Changes in accounting policies due to reasons other than "a)" (above): None
c) Changes in accounting estimates: None
d) Restatements: None
(4) Number of issued shares (common stock)
a) Number of issued shares at the end of the period (including treasury stock):
August 31, 2017
153,000,000 shares
November 30, 2016
153,000,000 shares
b) Number of shares of treasury stock at the end of the period:
August 31, 2017
1,835,343 shares
November 30, 2016
3,333,991 shares
c) Average number of shares during the period:

December 1, 2016 to August 31, 2017
December 1, 2015 to August 31, 2016
150,265,371 shares
150,927,072 shares

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*Quarterly financial statements are not subject to quarterly review procedures under the Financial Instruments and Exchange Act.
*Statement for an appropriate usage of the forecasts of operating results and other special notes
The forecasts and other forward looking statements contained in this summary are based on the information currently available to the Company and certain assumptions considered reasonable by the Company. Therefore, they are not guaranteed to be achieved by the Company. As a result, the forecasts of operating results may differ significantly from the actual operating results due to various factors

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I. Quarterly consolidated financial statements and major notes

1. Quarterly Consolidated Balance Sheets

|  |  | (Millions of yen) |
| :---: | :---: | :---: |
|  | Previous fiscal year (As of November 30, 2016) | Current third quarter (As of August 31, 2017) |
| Assets |  |  |
| Current assets |  |  |
| Cash and deposits | 35,794 | 39,450 |
| Notes and accounts receivable - trade | 75,134 | 80,545 |
| Securities | 5,000 | 10,000 |
| Purchased goods and products | 15,669 | 16,129 |
| Work in process | 972 | 904 |
| Raw materials and supplies | 9,229 | 10,740 |
| Other | 8,533 | 10,125 |
| Allowances for doubtful accounts | (173) | (183) |
| Total current assets | 150,160 | 167,713 |
| Fixed assets |  |  |
| Tangible fixed assets |  |  |
| Buildings and structures | 179,789 | 184,473 |
| Accumulated depreciation | $(99,764)$ | $(103,431)$ |
| Net book value | 80,024 | 81,041 |
| Machinery, equipment and vehicles | 161,169 | 168,418 |
| Accumulated depreciation | $(122,204)$ | $(120,994)$ |
| Net book value | 38,965 | 47,424 |
| Land | 48,099 | 49,811 |
| Construction in progress | 7,238 | 2,980 |
| Other | 22,922 | 24,410 |
| Accumulated depreciation | $(13,871)$ | $(15,206)$ |
| Net book value | 9,050 | 9,203 |
| Total tangible fixed assets | 183,378 | 190,461 |
| Intangible fixed assets |  |  |
| Goodwill | 1,563 | 4,621 |
| Other | 4,112 | 4,065 |
| Total intangible fixed assets | 5,675 | 8,687 |
| Investments and other assets |  |  |
| Investment securities | 27,408 | 31,471 |
| Assets for retirement benefits | 7,413 | 8,766 |
| Other | 12,092 | 11,995 |
| Allowances for doubtful accounts | (213) | (190) |
| Total investments and other assets | 46,700 | 52,042 |
| Total fixed assets | 235,754 | 251,191 |
| Total assets | 385,914 | 418,904 |

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(Millions of yen)
$\left.\begin{array}{llr}\hline & & \begin{array}{c}\text { Current third quarter } \\ \text { (As of August 31, 2017) }\end{array} \\ \hline \text { Liabilities } & & \\ \hline \text { (As of November } 30,2016)\end{array}\right]$

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2. Quarterly Consolidated Statements of Income and Quarterly Consolidated Statements of Comprehensive

Income
(Quarterly Consolidated Statements of Income)
(Nine months ended August 31, 2016 and August 31, 2017)
(Millions of yen)

|  | Previous third quarter (From December 1, 2015 to August 31, 2016) | Current third quarter <br> (From December 1, 2016 to August 31, 2017) |
| :---: | :---: | :---: |
| Net sales | 413,915 | 421,013 |
| Cost of sales | 321,159 | 323,789 |
| Gross profit | 92,756 | 97,223 |
| Selling, general and administrative expenses | 69,324 | 72,833 |
| Operating income | 23,431 | 24,390 |
| Non-operating income |  |  |
| Interest income | 58 | 52 |
| Dividends income | 416 | 472 |
| Equity in earnings of affiliates | 268 | 64 |
| Other | 763 | 949 |
| Total non-operating income | 1,508 | 1,539 |
| Non-operating expenses |  |  |
| Interest expenses | 235 | 267 |
| Business commencement expenses | 28 | 137 |
| Other | 396 | 260 |
| Total non-operating expenses | 660 | 665 |
| Ordinary income | 24,279 | 25,264 |
| Extraordinary gains |  |  |
| Gains on sales of investment securities | 330 | 1,134 |
| Gains on sales of fixed assets | 101 | 62 |
| Other | 14 | 63 |
| Total extraordinary gains | 446 | 1,260 |
| Extraordinary losses |  |  |
| Losses on disposal of fixed assets | 685 | 820 |
| Losses on abolishment of retirement benefit plans | - | 659 |
| Losses on impairment of fixed assets | 49 | 222 |
| Other | 376 | 81 |
| Total extraordinary losses | 1,110 | 1,784 |
| Profit before income taxes | 23,614 | 24,740 |
| Income taxes | 7,905 | 7,732 |
| Profit | 15,709 | 17,008 |
| Profit attributable to non-controlling interests | 2,116 | 2,664 |
| Profit attributable to owners of parent | 13,592 | 14,343 |

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(Quarterly Consolidated Statements of Comprehensive Income)
(Nine months ended August 31, 2016 and August 31, 2017)
(Millions of yen)

|  | Previous third quarter <br> (From December 1, 2015 <br> to August 31, 2016) | Current third quarter <br> (From December 1, 2016 <br> to August 31, 2017) |
| :--- | ---: | ---: |
| Profit | 15,709 | 17,008 |
| Other comprehensive income | $(1,475)$ | 2,463 |
| Unrealized holding gains (losses) on securities | $(17)$ | $(104)$ |
| Unrealized gains (losses) on hedges | $(3,751)$ | 2,788 |
| Foreign currency translation adjustments | 523 | 1,248 |
| Adjustments for retirement benefits | $(4,721)$ | 6,395 |
| Total other comprehensive income | 10,987 | 23,404 |
| Comprehensive income |  | 2,523 |
| (Breakdown) |  | 20,219 |

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3. Quarterly Consolidated Statements of Cash Flows

|  |  | (Millions of yen) |
| :---: | :---: | :---: |
|  | Previous third quarter (From December 1, 2015 to August 31, 2016) | Current third quarter (From December 1, 2016 to August 31, 2017) |
| Cash flows from operating activities |  |  |
| Profit before income taxes | 23,614 | 24,740 |
| Depreciation and amortization | 14,186 | 12,351 |
| Losses on impairment of fixed assets | 49 | 222 |
| Losses on abolishment of retirement benefit plans | - | 659 |
| Equity in losses (earnings) of affiliates | (268) | (64) |
| Losses (gains) on valuation of investment securities | 166 | - |
| Increase (decrease) in reserves | 5,250 | 5,355 |
| Increase (decrease) in liabilities for retirement benefits | 4 | (118) |
| Decrease (increase) in assets for retirement benefits | $(1,367)$ | $(1,353)$ |
| Interest and dividends income | (475) | (525) |
| Interest expenses | 235 | 267 |
| Losses (gains) on sales and disposal of fixed assets | 592 | 765 |
| Decrease (increase) in notes and accounts receivable - trade | $(2,754)$ | $(4,548)$ |
| Decrease (increase) in inventories | 371 | (712) |
| Increase (decrease) in notes and accounts payable - trade | 1,160 | 135 |
| Other | $(7,392)$ | $(6,683)$ |
| Sub-total | 33,373 | 30,492 |
| Interest and dividends income received | 609 | 563 |
| Interest paid | (251) | (282) |
| Income taxes paid | $(8,427)$ | $(12,737)$ |
| Net cash provided by (used in) operating activities | 25,303 | 18,036 |
| Cash flows from investing activities |  |  |
| Purchases of tangible fixed assets | $(22,233)$ | $(20,311)$ |
| Purchases of intangible fixed assets | (585) | (628) |
| Acquisition of subsidiaries' shares resulting in change in scope of consolidation | - | (82) |
| Purchases of investment securities | (96) | (892) |
| Net decrease (increase) in short-term loans receivable | 45 | (196) |
| Payments of long-term loans receivable | (37) | (256) |
| Collection of long-term loans receivable | 15 | 117 |
| Payments into time deposits | (3) | (218) |
| Payments for acquisition of business | - | $(4,462)$ |
| Other | 350 | 1,503 |
| Net cash provided by (used in) investing activities | $(22,544)$ | $(25,426)$ |

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(Millions of yen)

|  | (Millions of yen) |  |
| :---: | :---: | :---: |
|  | Previous third quarter <br> (From December 1, 2015 to August 31, 2016) | Current third quarter <br> (From December 1, 2016 to August 31, 2017) |
| Cash flows from financing activities |  |  |
| Net increase (decrease) in short-term loans payable | $(1,303)$ | $(1,048)$ |
| Proceeds from long-term loans payable | 6,440 | 25,700 |
| Repayment of long-term loans payable | $(1,382)$ | $(1,677)$ |
| Cash dividends paid | $(4,749)$ | $(5,639)$ |
| Cash dividends paid to non-controlling interests | (610) | (767) |
| Repurchase of shares | $(4,732)$ | (3) |
| Proceeds from sales of shares | - | 1 |
| Proceeds from share issuance to non-controlling interests | 254 | - |
| Other | (980) | $(1,346)$ |
| Net cash provided by (used in) financing activities | $(7,064)$ | 15,216 |
| Effects of exchange rate changes on cash and cash equivalents | $(1,356)$ | 631 |
| Increase (decrease) in cash and cash equivalents | $(5,662)$ | 8,457 |
| Cash and cash equivalents at the beginning of the period | 34,841 | 40,790 |
| Cash and cash equivalents at the end of the period | 29,178 | 49,248 |

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## 4. Notes Regarding Quarterly Consolidated Financial Statements

(Notes regarding assumption of a going concern) Not applicable.
(Notes regarding the significant changes in the amount of shareholders' equity) Not applicable.
(Additional information)
Application of Guidance on Recoverability of Deferred Tax Assets
From the first quarter, the Company has applied "Guidance on Recoverability of Deferred Tax Assets" (ASBJ Guidance No. 26, March 28, 2016).

## (Segment information)

## [Segment information]

I. Previous third quarter (From December 1, 2015 to August 31, 2016)

1. Information on amounts of net sales and profit or loss by reported segment

|  | Condiments Products | Egg <br> Products | Delicatessen Products | Processed Foods | Fine Chemical Products | Distribution System | Common Business Operations | Total | Adjustments | Amount reported on the quarterly consolidated statement of income (Note) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales |  |  |  |  |  |  |  |  |  |  |
| Net sales to outside customers | 109,575 | 76,707 | 82,887 | 38,138 | 8,074 | 94,714 | 3,817 | 413,915 | - | 413,915 |
| Intersegment net sales or transfers | 5,547 | 4,440 | 211 | 1,584 | 223 | 18,779 | 7,751 | 38,538 | $(38,538)$ | - |
| Total | 115,123 | 81,147 | 83,098 | 39,722 | 8,297 | 113,494 | 11,569 | 452,454 | $(38,538)$ | 413,915 |
| Segment profit | 10,853 | 4,555 | 2,606 | 567 | 894 | 3,513 | 440 | 23,431 | - | 23,431 |

(Note) Adjustments are made between "Segment profit" and "Operating income" reported on the quarterly consolidated statement of income.
2. Information on losses on impairment of fixed assets or goodwill, etc. by reported segment
(Significant losses on impairment of fixed assets)
Not applicable.
(Significant changes in amount of goodwill)
Not applicable.
(Significant gains on negative goodwill)
Not applicable.

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II. Current third quarter (From December 1, 2016 to August 31, 2017)

1. Information on amounts of net sales and profit or loss by reported segment

$\quad$| (Millions of yen) |
| :---: |

(Note) Adjustments are made between "Segment profit" and "Operating income" reported on the quarterly consolidated statement of income.
2. Information on losses on impairment of fixed assets or goodwill, etc. by reported segment
(Significant losses on impairment of fixed assets)
Not applicable.
(Significant changes in amount of goodwill)
Not applicable.
(Significant gains on negative goodwill) Not applicable.

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(Significant subsequent events)

1. Abolishment of a consolidated subsidiary's retirement benefit plan

HENNINGSEN FOODS, INC. ("HFI"), a consolidated subsidiary of the Company, is proceeding with the abolishment of its defined benefit pension plan, and made a lump-sum payment of the remainder to the employees of HFI for the period from June 30, 2017, the closing date of HFI's third quarter, until August 11, 2017, and made pension payments to an external insurance company by September 1, 2017.
Accordingly, losses on abolishment of retirement benefit plans of US $\$ 5,700$ thousand ( $¥ 629$ million) are expected to be recorded as extraordinary losses of the Company in the fourth quarter of the fiscal year ending November 30, 2017
(Note) The amount of losses in yen was obtained using the exchange rate as of August 31,2017 ( 1 US $\$=¥ 110.42$ ).
2. Acquisition by the Company of its own shares

At its Board of Directors' meeting held on July 26, 2017, the Company resolved to acquire its own shares and conduct a tender offer for its own shares as a specific method for acquiring the shares, pursuant to the provisions of Article 156, Paragraph 1 of the Companies Act as applied by replacing the terms pursuant to Article 459, Paragraph 1 of the Companies Act and the Company's Articles of Incorporation, and implemented the repurchase of its own shares as follows:
(1) Reasons for acquiring its own shares In order to improve its capital efficiency and to provide more returns to its shareholders
(2) Method of acquiring its own shares

Tender offer
(3) Board of Directors' resolution regarding the acquisition of its own shares
(i) Type of shares to be acquired: Shares of common stock of the Company
(ii) Total number of shares to be acquired: (Not exceeding) 4,530,100 shares
(Ratio to the total number of issued shares: 2.96\%)
(iii) Total prices of shares to be acquired: (Not exceeding) $¥ 10,990,022,600$
(iv) Acquisition period:

From July 27, 2017 to September 29, 2017
(4) Outline of the tender offer for its own shares
(i) Number of shares being tendered: $4,530,000$ shares
(ii) Price for the purchases, etc.: $\quad ¥ 2,426$ per share
(iii) Period of the purchases, etc.: From July 27, 2017 to August 24, 2017
(iv) Date of the public notice for the commencement of the tender offer:

July 27, 2017
(v) Commencement date of settlement: September 15, 2017
(5) Result of the acquisition of its own shares
(i) Type of shares acquired: Shares of common stock of the Company
(ii) Total number of shares acquired: 4,120,000 shares
(iii) Total prices of shares acquired: $¥ 9,995,120,000$
(iv) Acquisition date:

September 15, 2017
3. Retirement of treasury stock

At its Board of Directors' meeting held on September 27, 2017, the Company resolved to retire its treasury stock, pursuant to the provisions of Article 178 of the Companies Act.
(1) Reasons for retiring its treasury stock

In order to improve its capital efficiency and to provide more returns to its shareholders
(2) Board of Directors' resolution regarding the retirement of its treasury stock
(i) Type of shares to be retired: Shares of common stock of the Company (Ratio to the total number of issued shares before retirement: 1.96\%)
(ii) Total number of shares to be retired:

3,000,000 shares
(iii) Scheduled date of retirement:

October 13, 2017
(3) Total number of issued shares after above retirement will be 150,000,000 shares.

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## II. Supplementary data

(Notes) 1. Fraction errors may occur due to rounding figures less than 100 million.
2. Planned figures in this supplementary data are figures disclosed on July 3, 2017.
3. The following changes took effect at the beginning of fiscal year 2016.
$\diamond$ Certain sales promotion expenses and transportation and warehousing expenses were deducted from net sales.
The figures presented for fiscal year 2015 have been adjusted in accordance with the new accounting method applied in fiscal year 2016.
$\diamond$ The domestic consolidated subsidiaries have changed the depreciation method from the declining balance basis to the straight-line basis.

The figures for fiscal year 2015 have not been retroactively adjusted for the change in the depreciation method.

1. Summary of net sales and operating income and factors behind changes in operating income
<Net sales>

|  | Segment | $\begin{gathered} \text { 1st } \\ \text { quarter } \end{gathered}$ | $\begin{gathered} \text { 2nd } \\ \text { quarter } \end{gathered}$ | 2nd quarter (Cumulative) | $\begin{gathered} \text { 3rd } \\ \text { quarter } \end{gathered}$ | 3rd quarter (Cumulative) | $\begin{gathered} \hline \text { 4th } \\ \text { quarter } \end{gathered}$ | Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal Year 2015 (Adjusted) | Condiments Products | 33.2 | 36.8 | 70.0 | 37.3 | 107.3 | 34.9 | 142.2 |
|  | Egg Products | 24.6 | 26.2 | 50.7 | 25.9 | 76.6 | 28.0 | 104.6 |
|  | Delicatessen Products | 23.2 | 25.2 | 48.4 | 26.5 | 74.9 | 25.6 | 100.4 |
|  | Processed Foods | 13.1 | 15.5 | 28.6 | 14.5 | 43.1 | 14.4 | 57.5 |
|  | Fine Chemical Products | 2.4 | 3.1 | 5.5 | 2.8 | 8.3 | 3.0 | 11.3 |
|  | Distribution System | 31.2 | 31.9 | 63.1 | 32.7 | 95.8 | 32.0 | 127.7 |
|  | Common Business Operations | 1.5 | 1.4 | 2.9 | 1.4 | 4.3 | 1.7 | 5.9 |
|  | Total | 129.2 | 140.0 | 269.2 | 141.1 | 410.3 | 139.5 | 549.8 |
| Fiscal Year 2016 (A) | Condiments Products | 34.0 | 37.8 | 71.8 | 37.8 | 109.6 | 34.5 | 144.1 |
|  | Egg Products | 25.7 | 26.1 | 51.9 | 24.8 | 76.7 | 25.5 | 102.2 |
|  | Delicatessen Products | 26.0 | 28.1 | 54.1 | 28.8 | 82.9 | 28.9 | 111.8 |
|  | Processed Foods | 12.0 | 13.6 | 25.7 | 12.5 | 38.1 | 13.1 | 51.3 |
|  | Fine Chemical Products | 2.7 | 2.6 | 5.3 | 2.8 | 8.1 | 2.8 | 10.9 |
|  | Distribution System | 30.4 | 31.8 | 62.3 | 32.4 | 94.7 | 32.2 | 126.9 |
|  | Common Business Operations | 1.3 | 1.2 | 2.5 | 1.4 | 3.8 | 1.3 | 5.2 |
|  | Total | 132.1 | 141.3 | 273.4 | 140.5 | 413.9 | 138.4 | 552.3 |
| Fiscal Year 2017 (B) | Condiments Products | 34.3 | 39.7 | 74.0 | 39.3 | 113.2 |  | 149.6 |
|  | Egg Products | 24.0 | 25.9 | 49.9 | 24.8 | 74.7 |  | 102.2 |
|  | Delicatessen Products | 27.5 | 29.3 | 56.8 | 29.8 | 86.7 |  | 116.4 |
|  | Processed Foods | 11.0 | 12.3 | 23.2 | 12.0 | 35.2 |  | 46.1 |
|  | Fine Chemical Products | 2.3 | 2.8 | 5.1 | 2.7 | 7.8 |  | 10.4 |
|  | Distribution System | 31.0 | 33.2 | 64.2 | 33.5 | 97.7 |  | 129.6 |
|  | Common Business Operations | 2.0 | 2.0 | 3.9 | 1.7 | 5.7 |  | 5.7 |
|  | Total | 132.1 | 145.1 | 277.2 | 143.8 | 421.0 |  | 560.0 |
| Change(B) - (A) | Condiments Products | 0.3 | 1.9 | 2.2 | 1.5 | 3.7 |  | 5.5 |
|  | Egg Products | (1.7) | (0.2) | (1.9) | (0.1) | (2.0) |  | (0.0) |
|  | Delicatessen Products | 1.6 | 1.2 | 2.8 | 1.0 | 3.8 |  | 4.6 |
|  | Processed Foods | (1.1) | (1.4) | (2.5) | (0.4) | (2.9) |  | (5.2) |
|  | Fine Chemical Products | (0.4) | 0.2 | (0.2) | (0.1) | (0.3) |  | (0.5) |
|  | Distribution System | 0.6 | 1.4 | 1.9 | 1.1 | 3.0 |  | 2.7 |
|  | Common Business Operations | 0.7 | 0.8 | 1.5 | 0.4 | 1.8 |  | 0.5 |
|  | Total | (0.1) | 3.8 | 3.8 | 3.3 | 7.1 |  | 7.7 |

(Notes) 1. Figures of "Year" in Fiscal Year 2017 indicate planned figures disclosed on July 3, 2017
2. Figures of "2nd quarter" are differences between "2nd quarter (Cumulative)" and "1st quarter."
3. Figures of "3rd quarter" are differences between "3rd quarter (Cumulative)" and "2nd quarter (Cumulative)."
4. Figures of "4th quarter" are differences between "Year" and "3rd quarter (Cumulative)."

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<Operating income>

|  | Segment | 1st quarter | 2nd quarter | 2nd quarter (Cumulative) | 3rd quarter | 3rd quarter (Cumulative) | $\begin{gathered} \text { 4th } \\ \text { quarter } \end{gathered}$ | Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{\|c\|} \text { Fiscal } \\ \text { Year } \\ 2015 \\ \text { (Adjusted) } \end{array}$ | Condiments Products | 2.5 | 3.8 | 6.3 | 3.8 | 10.1 | 2.4 | 12.5 |
|  | Egg Products | 1.5 | 1.3 | 2.7 | 1.3 | 4.0 | 1.4 | 5.4 |
|  | Delicatessen Products | 0.3 | 0.8 | 1.1 | 1.0 | 2.0 | 0.7 | 2.8 |
|  | Processed Foods | (0.2) | 0.3 | 0.1 | 0.0 | 0.1 | (0.4) | (0.3) |
|  | Fine Chemical Products | 0.0 | 0.1 | 0.1 | 0.1 | 0.2 | 0.2 | 0.4 |
|  | Distribution System | 1.0 | 1.2 | 2.2 | 1.4 | 3.6 | 1.1 | 4.8 |
|  | Common Business Operations | 0.3 | 0.3 | 0.6 | 0.2 | 0.9 | 0.0 | 0.9 |
|  | Total | 5.4 | 7.8 | 13.1 | 7.8 | 20.9 | 5.4 | 26.4 |
| Fiscal Year 2016 (A) | Condiments Products | 1.6 | 4.6 | 6.2 | 4.7 | 10.9 | 2.8 | 13.7 |
|  | Egg Products | 1.5 | 1.7 | 3.2 | 1.4 | 4.6 | 0.9 | 5.5 |
|  | Delicatessen Products | 0.3 | 1.1 | 1.5 | 1.1 | 2.6 | 0.9 | 3.5 |
|  | Processed Foods | (0.2) | 0.5 | 0.3 | 0.3 | 0.6 | (0.1) | 0.5 |
|  | Fine Chemical Products | 0.2 | 0.4 | 0.6 | 0.3 | 0.9 | 0.1 | 1.0 |
|  | Distribution System | 0.9 | 1.2 | 2.1 | 1.4 | 3.5 | 1.4 | 4.9 |
|  | Common Business Operations | 0.0 | 0.2 | 0.3 | 0.2 | 0.4 | 0.3 | 0.8 |
|  | Total | 4.4 | 9.8 | 14.2 | 9.3 | 23.4 | 6.4 | 29.8 |
| Fiscal Year 2017 (B) | Condiments Products | 2.6 | 4.8 | 7.3 | 4.6 | 11.9 |  | 15.0 |
|  | Egg Products | 1.0 | 1.0 | 2.0 | 1.3 | 3.3 |  | 4.2 |
|  | Delicatessen Products | 0.6 | 1.1 | 1.7 | 1.3 | 2.9 |  | 4.1 |
|  | Processed Foods | (0.1) | 0.3 | 0.3 | 0.3 | 0.6 |  | 0.3 |
|  | Fine Chemical Products | (0.0) | 0.1 | 0.1 | 0.4 | 0.6 |  | 0.8 |
|  | Distribution System | 1.3 | 1.6 | 2.9 | 1.6 | 4.5 |  | 5.8 |
|  | Common Business Operations | 0.2 | 0.3 | 0.5 | 0.2 | 0.7 |  | 0.8 |
|  | Total | 5.6 | 9.2 | 14.8 | 9.6 | 24.4 |  | 31.0 |
| Change(B) - (A) | Condiments Products | 1.0 | 0.2 | 1.1 | (0.1) | 1.1 |  | 1.3 |
|  | Egg Products | (0.4) | (0.7) | (1.1) | (0.1) | (1.2) |  | (1.3) |
|  | Delicatessen Products | 0.2 | (0.1) | 0.2 | 0.1 | 0.3 |  | 0.6 |
|  | Processed Foods | 0.2 | (0.2) | (0.0) | 0.0 | (0.0) |  | (0.2) |
|  | Fine Chemical Products | (0.2) | (0.2) | (0.5) | 0.1 | (0.3) |  | (0.2) |
|  | Distribution System | 0.4 | 0.4 | 0.8 | 0.2 | 1.0 |  | 0.9 |
|  | Common Business Operations | 0.2 | 0.0 | 0.2 | 0.0 | 0.2 |  | 0.0 |
|  | Total | 1.2 | (0.6) | 0.6 | 0.3 | 1.0 |  | 1.2 |

(Notes) 1. Figures of "Year" in Fiscal Year 2017 indicate planned figures disclosed on July 3, 2017.
2. Figures of "2nd quarter" are differences between "2nd quarter (Cumulative)" and "1st quarter."
3. Figures of "3rd quarter" are differences between "3rd quarter (Cumulative)" and "2nd quarter (Cumulative)."
4. Figures of "4th quarter" are differences between "Year" and "3rd quarter (Cumulative)."

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<Factors behind changes in operating income (comparison with the previous fiscal year)>
(Billions of yen)

|  | Fiscal year <br> 2016 <br> (A) | Fiscal year <br> 2017 <br> (B) | (Billions of yen) <br> Change <br> (B) $-(\mathrm{A})$ |
| :---: | ---: | ---: | ---: |
| 3rd quarter <br> (Cumulative) | 23.4 | 24.4 | 1.0 |
| Year | 29.8 | 31.0 | 1.2 |



* The Company recognized a one-time write-off of residual book value amounting to negative $¥ 2.8$ billion that occurred in the first quarter of fiscal year 2016 as a result of the change to the depreciation method applied in fiscal year 2016.
The above had the effect of increasing operating income by $¥ 2.8$ billion, which is reflected in the above graph.

2. Capital investments and main components of selling, general and administrative expenses

|  | 3rd quarter <br> 2015 <br> (Cumulative) <br> (Adjusted) | 3rd quarter <br> 2016 <br> (Cumulative) <br> (A) | 3rd quarter <br> 2017 <br> (Cumulative) <br> (B) | Change <br> (B) $-(A)$ | Fiscal year <br> 2015 <br> (Adjusted) | Fiscal year <br> 2016 | Fiscal year <br> 2017 <br> (Plan) |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Capital investments | 26.5 | 23.3 | 21.3 | $(1.9)$ | 32.4 | 33.0 | 31.4 |
| Depreciation expenses | 14.0 | 14.2 | 12.4 | $(1.8)$ | 19.1 | 18.3 | 16.8 |
| Sales promotion <br> expenses | 2.6 | 2.5 | 2.9 | 0.3 | 3.5 | 3.7 | 4.1 |
| Advertising expenses | 6.5 | 6.5 | 7.2 | 0.7 | 8.7 | 8.7 | 9.7 |
| Transportation and <br> warehousing expenses | 18.6 | 18.8 | 19.2 | 0.5 | 25.0 | 25.0 | 25.7 |
| Payroll expenses | 21.4 | 22.3 | 23.6 | 1.3 | 28.7 | 29.8 | 31.3 |
| Research and <br> development expenses | 2.9 | 2.7 | 2.8 | 0.1 | 4.2 | 4.0 | 4.3 |

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3. Domestic sales volume and amount of salads condiments by category type (Kewpie Corporation)

|  |  | 3rd quarter <br> 2015 <br> (Cumulative) <br> (Adjusted) | 3rd quarter <br> 2016 <br> (Cumulative) <br> (A) | 3rd quarter <br> 2017 <br> (Cumulative) <br> (B) | Change <br> (B) | Fiscal year <br> 2015 <br> (A) | Fiscal year <br> 2016 |
| :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| For household <br> use | Volume <br> (Thousands of ton) | 97 | 98 | 99 | 1 | 126 | 126 |
|  | Amount <br> (Billions of yen) | 49.3 | 49.6 | 50.1 | 0.5 | 63.8 | 63.9 |
| For commercial <br> use | Volume <br> (Thousands of ton) | 80 | 80 | 81 | 1 | 106 | 107 |
|  | Amount <br> (Billions of yen) | 31.0 | 31.0 | 30.8 | $(0.2)$ | 41.6 | 41.3 |

4. Summary of net sales and operating income in overseas operations
<Net sales>

|  |  | 3rd quarter 2015 (Cumulative) (Adjusted) | 3rd quarter 2016 (Cumulative) <br> (A) | 3rd quarter 2017 (Cumulative) (B) | Change $\text { (B) }-(\mathrm{A})$ | Fiscal year 2015 (Adjusted) | Fiscal year 2016 | Fiscal year 2017 <br> (Plan) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales in overseas operations |  | 27.3 | 28.8 | 30.6 | 1.8 | 37.7 | 37.8 | 41.7 |
| China |  | 10.2 | 11.6 | 13.1 | 1.5 | 14.2 | 15.7 | 18.2 |
| Southeast Asia |  | 6.0 | 5.7 | 6.2 | 0.5 | 7.9 | 7.6 | 8.5 |
| North America | Condiments Products | 3.9 | 4.7 | 4.9 | 0.2 | 5.4 | 6.3 | 6.2 |
|  | Egg Products | 5.2 | 4.6 | 3.1 | (1.5) | 7.5 | 5.5 | 4.0 |
| Export from Japan |  | 2.0 | 2.2 | 3.3 | 1.1 | 2.7 | 2.7 | 4.8 |

* For overseas subsidiaries, figures of "3rd quarter (Cumulative)" are results from October to June, while figures of "fiscal year" are results from October to September.
* The change of "Net sales in overseas operations" includes a 1.6 billion yen reduction caused by the impact of the exchange rate fluctuations.


## <Operating income>


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## 5. Summary of and principal items of changes in non-operating income (expenses) and extraordinary gains (losses)

|  | $\begin{aligned} & \hline \text { 3rd quarter } \\ & 2015 \\ & \text { (Cumulative) } \end{aligned}$ | 3rd quarter 2016 (Cumulative) (A) | 3rd quarter 2017 (Cumulative) (B) | Items of changes [Comparison with 3rd quarter 2016 (cumulative)] (B) - (A) | $\begin{aligned} & \hline \text { Fiscal } \\ & \text { year } \\ & 2015 \end{aligned}$ | $\begin{gathered} \hline \text { Fiscal } \\ \text { year } \\ 2016 \end{gathered}$ | Fiscal <br> year <br> 2017 <br> (Plan) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Non-operating income (expenses), net | 0.7 | 0.8 | 0.9 |   <br> Increase in dividends <br> income 0.1 <br> Decrease in equity in <br> earnings of affiliates (0.2) <br> Decrease in foreign <br> exchange losses 0.1 | 0.9 | 1.5 | 1.0 |
| Extraordinary gains (losses), net | 1.1 | (0.7) | (0.5) | Increase in gains on sales of investment 0.8 securities <br> Increase in losses on abolishment of retirement benefit plans | 1.4 | (1.1) | (0.9) |

## 6. Summary of and principal items of changes in balance sheets

|  |  |  |  |  | (Billions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal year 2015 | Fiscal year 2016 <br> (A) | 3rd quarter 2017 <br> (B) | Change (B) - (A) | Items of changes [Comparison with fiscal year 2016] |  |
| (Assets) |  |  |  |  |  |  |
| Current assets | 148.5 | 150.2 | 167.7 | 17.6 | Increase in cash and deposits Increase in notes and accounts receivable - trade Increase in securities | $\begin{aligned} & \hline 3.7 \\ & 5.4 \\ & 5.0 \end{aligned}$ |
| Fixed assets |  |  |  |  |  |  |
| Tangible and intangible fixed assets | 172.5 | 189.1 | 199.1 | 10.1 | Increase resulting from purchases <br> Decrease resulting from depreciation Increase in goodwill | $\begin{gathered} 18.6 \\ (12.4) \\ 3.1 \end{gathered}$ |
| Investments and other assets | 52.0 | 46.7 | 52.0 | 5.3 | Increase in investment securities | 4.1 |
| (Liabilities) |  |  |  |  |  |  |
|  | 128.3 | 140.1 | 156.0 | 15.9 | Decrease in accounts payable other <br> Decrease in accrued expenses Increase in loans payable | $\begin{aligned} & (4.5) \\ & (5.7) \\ & 23.9 \end{aligned}$ |
| (Net assets) |  |  |  |  |  |  |
|  | 244.7 | 245.9 | 262.9 | 17.1 | Increase in earned surplus Decrease in treasury stock Increase in unrealized holding gains (losses) on securities Increase in non-controlling interests | $\begin{aligned} & \hline 6.8 \\ & 2.8 \\ & 2.5 \\ & 2.5 \end{aligned}$ |

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7. Summary of and principal items of changes in cash flows
(Billions of yen)

|  | 3rd quarter 2015 (Cumulative) | 3rd quarter 2016 (Cumulative) <br> (A) | 3rd quarter 2017 (Cumulative) (B) | Items of cha [Comparison quarter 2016 (cu (B) - (A) | 3rd <br> ulative)] | Fiscal year 2015 | Fiscal year 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities | 13.2 | 25.3 | 18.0 | Decrease in depreciation and amortization | (1.8) | 28.1 | 45.3 |
|  |  |  |  | Increase in notes and accounts receivable trade | (1.8) |  |  |
|  |  |  |  | Increase in Income taxes paid | (4.3) |  |  |
| Cash flows from investing activities | (31.5) | (22.5) | (25.4) | Decrease in purchases of tangible fixed assets | $1.9$ | (31.2) | (32.0) |
|  |  |  |  | Increase in payments for acquisition of business | (4.5) |  |  |
| Cash flows from financing activities | (6.4) | (7.1) | 15.2 | Increase in loans payable | 19.2 | (7.1) | (5.8) |
|  |  |  |  | Decrease in repurchase of shares | 4.7 |  |  |


[^0]:    * For overseas subsidiaries, figures of "3rd quarter (Cumulative)" are results from October to June, while figures of "fiscal year" are results from October to September.
    * The change of "Operating income in overseas operations" includes a 0.1 billion yen reduction caused by the impact of the exchange rate fluctuations.

