# Kewpie Corporation 

1-4-13 Shibuya, Shibuya-ku, Tokyo 150-0002, Japan Tel:03-3486-3331

Summary of Consolidated Financial Statements for the Third Quarter of the Fiscal Year Ending November 30, 2018
[JAPAN GAAP]
October 2, 2018

Listed company name:
Listed exchange:
Securities code:
URL:
Representative:

Contact:

Kewpie Corporation
Tokyo Stock Exchange 2809
http://www.kewpie.co.jp/english/
Osamu Chonan,
Representative Director, President and Chief Executive Corporate Officer Masato Shinohara,
Corporate Officer and Senior General Manager of Management Promotion Division

Scheduled date for filing quarterly securities report: October 15, 2018
Scheduled date for dividend payment: -
Quarterly supplementary data: Yes
Quarterly results briefing: None
(Amounts are rounded down to the nearest million yen.)

1. Consolidated business results for the third quarter of the fiscal year ending November 30, 2018 (From December 1, 2017 to August 31, 2018)
(1) Consolidated operating results (Cumulative)
(Percentage figures show changes from the same period of the previous year.)

|  | Net sales |  | Operating income |  | Ordinary income |  | Profit attributable to owners of parent |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Mililions of yen | \% | Millions of yen | \% | Mililions of yen | \% | Millions of yen | \% |
| Nine months ended August 31, 2018 | 433,446 | 3.0 | 26,119 | 7.1 | 27,363 | 8.3 | 14,689 | 2.4 |
| Nine months ended August 31, 2017 | 421,013 | 1.7 | 24,390 | 4.1 | 25,264 | 4.1 | 14,343 | 5.5 |
| (Note) Comprehensive income: Nine months ended August 31, 2018 $¥ 16,509$ million (Decrease of 29.5\%) <br>  Nine months ended August 31, 2017 $¥ 23,404$ million (Increase of 113.0\%) |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |


|  | Earnings per share | Earnings per share <br> (diluted) |
| :--- | ---: | :---: |
| Nine months ended <br> August 31, 2018 <br> Nine months ended <br> August 31, 2017 | 99.90 | - |

(2) Consolidated financial position

|  | Total assets | Net assets | Equity ratio |
| :--- | :---: | :---: | :---: |
| As of August 31, 2018 | Millions of yen | Millions of yen | $53.9{ }^{\%}$ |
| As of November 30, 2017 | 435,604 | 273,568 | 54.0 |

(Reference) Shareholders' equity: As of August 31, $2018 \quad \neq 234,697$ million
As of November 30, $2017 \quad ¥ 226,439$ million

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2. Dividends

|  | Annual dividend per share |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | End of 1st <br> quarter | End of 2nd <br> quarter | End of 3rd <br> quarter | Year-end | Total |
| Fiscal year 2017 | - | Yen | 18.00 |  |  |
| Fiscal year 2018 | - | 19.00 | - | 18.50 | 36.50 |
| Yiscal year 2018 (Forecast) |  |  | - |  | Yen |

(Note) Revision to the most recently announced forecast of dividends: None
3. Forecasts of consolidated operating results for the fiscal year ending November 30, 2018 (From December 1, 2017 to November 30, 2018)

|  | Net sales |  | Operating income |  | Ordinary income |  | Profit attributable to owners of parent |  | Earnings per share |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year ending <br> November 30, 2018 | $\begin{gathered} \hline \text { Millions of yen } \\ 580,000 \end{gathered}$ | $\begin{array}{r} \% \\ 3.3 \end{array}$ | $\begin{gathered} \text { Millions of yen } \\ 33,500 \end{gathered}$ | $\begin{array}{r} \hline \% \\ 7.2 \end{array}$ | $\begin{array}{c\|} \hline \text { Millions of yen } \\ 34,600 \end{array}$ | $\begin{array}{r} \% \\ 6.4 \end{array}$ | $\begin{gathered} \hline \text { Millilions of yen } \\ 18,600 \end{gathered}$ | 2.8 | 126.49 |

(Note) Revision to the most recently announced forecast of consolidated operating results: None

## *Notes

(1) Changes in significant subsidiaries during the nine months (Changes in specified subsidiaries resulting in the change in the scope of consolidation): Yes
Newly consolidated: 1 company (Name: Kewpie China Corporation)
(Note)
For details, please refer to "I. Quarterly consolidated financial statements and major notes: 3. Notes Regarding Quarterly Consolidated Financial Statements (Changes in significant subsidiaries during the nine months)" on page 6.
(2) Application of special accounting treatments for the preparation of quarterly consolidated financial statements: None
(3) Changes in accounting policies and estimates, and restatements
a) Changes in accounting policies due to revision of accounting standards: None
b) Changes in accounting policies due to reasons other than "a)" (above): None
c) Changes in accounting estimates: None
d) Restatements: None
(4) Number of issued shares (common stock)
a) Number of issued shares at the end of the period (including treasury stock):
August 31, 2018
150,000,000 shares
November 30, 2017
150,000,000 shares
b) Number of shares of treasury stock at the end of the period:
August 31, 2018
2,956,615 shares

November 30, 2017
2,955,521 shares
c) Average number of shares during the period:

December 1, 2017 to August 31, 2018
December 1, 2016 to August 31, 2017
147,043,926 shares
150,265,371 shares

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*The summary of quarterly consolidated financial statements is outside the scope of quarterly review procedures by certified public accountants or an audit corporation.
*Statement for an appropriate usage of the forecasts of operating results and other special notes
The forecasts and other forward looking statements contained in this summary are based on the information currently available to the Company and certain assumptions considered reasonable by the Company. Therefore, they are not guaranteed to be achieved by the Company. As a result, the forecasts of operating results may differ significantly from the actual operating results due to various factors

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I. Quarterly consolidated financial statements and major notes

1. Quarterly Consolidated Balance Sheets

|  |  | (Millions of yen) |
| :---: | :---: | :---: |
|  | Previous fiscal year (As of November 30, 2017) | Current third quarter (As of August 31, 2018) |
| Assets |  |  |
| Current assets |  |  |
| Cash and deposits | 29,618 | 32,245 |
| Notes and accounts receivable - trade | 78,212 | 84,226 |
| Securities | 12,000 | 9,500 |
| Purchased goods and products | 16,355 | 17,130 |
| Work in process | 972 | 1,292 |
| Raw materials and supplies | 11,377 | 11,698 |
| Other | 8,016 | 10,712 |
| Allowances for doubtful accounts | (222) | (273) |
| Total current assets | 156,332 | 166,532 |
| Fixed assets |  |  |
| Tangible fixed assets |  |  |
| Buildings and structures | 185,446 | 186,620 |
| Accumulated depreciation | $(104,416)$ | $(107,330)$ |
| Net book value | 81,030 | 79,290 |
| Machinery, equipment and vehicles | 170,766 | 173,837 |
| Accumulated depreciation | $(121,373)$ | $(123,332)$ |
| Net book value | 49,393 | 50,505 |
| Land | 49,820 | 50,855 |
| Construction in progress | 4,571 | 11,356 |
| Other | 25,437 | 26,876 |
| Accumulated depreciation | $(15,505)$ | $(17,087)$ |
| Net book value | 9,931 | 9,788 |
| Total tangible fixed assets | 194,746 | 201,796 |
| Intangible fixed assets |  |  |
| Goodwill | 3,778 | 3,362 |
| Other | 4,580 | 4,707 |
| Total intangible fixed assets | 8,359 | 8,070 |
| Investments and other assets |  |  |
| Investment securities | 34,495 | 31,998 |
| Assets for retirement benefits | 12,630 | 13,893 |
| Other | 12,825 | 13,498 |
| Allowances for doubtful accounts | (182) | (184) |
| Total investments and other assets | 59,769 | 59,205 |
| Total fixed assets | 262,875 | 269,071 |
| Total assets | 419,207 | 435,604 |

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(Millions of yen)

|  |  | (Millions of yen) |
| :---: | :---: | :---: |
|  | Previous fiscal year (As of November 30, 2017) | Current third quarter (As of August 31, 2018) |
| Liabilities |  |  |
| Current liabilities |  |  |
| Notes and accounts payable - trade | 48,008 | 49,185 |
| Short-term loans payable | 8,037 | 8,429 |
| Current portion of bonds | - | 10,000 |
| Accrued income taxes | 4,005 | 5,729 |
| Reserves for bonuses | 1,831 | 5,284 |
| Other reserves | 1,023 | 2,834 |
| Other | 27,791 | 24,322 |
| Total current liabilities | 90,697 | 105,787 |
| Non-current liabilities |  |  |
| Bonds | 10,000 | - |
| Long-term loans payable | 35,947 | 37,209 |
| Liabilities for retirement benefits | 3,147 | 3,151 |
| Asset retirement obligations | 1,120 | 1,121 |
| Other | 14,861 | 14,766 |
| Total non-current liabilities | 65,077 | 56,248 |
| Total liabilities | 155,775 | 162,035 |
| Net assets |  |  |
| Shareholders' equity |  |  |
| Paid-in capital | 24,104 | 24,104 |
| Capital surplus | 29,425 | 29,425 |
| Earned surplus | 170,583 | 179,772 |
| Treasury stock | $(6,603)$ | $(6,606)$ |
| Total shareholders' equity | 217,509 | 226,694 |
| Accumulated other comprehensive income |  |  |
| Unrealized holding gains (losses) on securities | 13,429 | 12,398 |
| Unrealized gains (losses) on hedges | (3) | (23) |
| Foreign currency translation adjustments | $(1,141)$ | $(1,909)$ |
| Accumulated adjustments for retirement benefits | $(3,354)$ | $(2,463)$ |
| Total accumulated other comprehensive income | 8,929 | 8,002 |
| Non-controlling interests | 36,992 | 38,870 |
| Total net assets | 263,432 | 273,568 |
| Total liabilities and net assets | 419,207 | 435,604 |

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2. Quarterly Consolidated Statements of Income and Quarterly Consolidated Statements of Comprehensive Income
(Quarterly Consolidated Statements of Income)
(Nine months ended August 31, 2017 and August 31, 2018)
(Millions of yen)

|  |  |  |
| :---: | :---: | :---: |
|  | Previous third quarter (From December 1, 2016 to August 31, 2017) | Current third quarter (From December 1, 2017 to August 31, 2018) |
| Net sales | 421,013 | 433,446 |
| Cost of sales | 323,789 | 332,304 |
| Gross profit | 97,223 | 101,142 |
| Selling, general and administrative expenses | 72,833 | 75,023 |
| Operating income | 24,390 | 26,119 |
| Non-operating income |  |  |
| Interest income | 52 | 59 |
| Dividends income | 472 | 470 |
| Equity in earnings of affiliates | 64 | 113 |
| Other | 949 | 1,125 |
| Total non-operating income | 1,539 | 1,768 |
| Non-operating expenses |  |  |
| Interest expenses | 267 | 260 |
| Business commencement expenses | 137 | 0 |
| Other | 260 | 262 |
| Total non-operating expenses | 665 | 523 |
| Ordinary income | 25,264 | 27,363 |
| Extraordinary gains |  |  |
| Gains on sales of investment securities | 1,134 | 425 |
| Gains on sales of fixed assets | 62 | 79 |
| Other | 63 | - |
| Total extraordinary gains | 1,260 | 504 |
| Extraordinary losses |  |  |
| Losses on disposal of fixed assets | 820 | 844 |
| Losses on impairment of fixed assets | 222 | 219 |
| Losses on abolishment of retirement benefit plans | 659 | - |
| Other | 81 | 554 |
| Total extraordinary losses | 1,784 | 1,619 |
| Profit before income taxes | 24,740 | 26,249 |
| Income taxes | 7,732 | 8,700 |
| Profit | 17,008 | 17,549 |
| Profit attributable to non-controlling interests | 2,664 | 2,859 |
| Profit attributable to owners of parent | 14,343 | 14,689 |

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(Quarterly Consolidated Statements of Comprehensive Income)
(Nine months ended August 31, 2017 and August 31, 2018)
(Millions of yen)

|  | Previous third quarter (From December 1, 2016 to August 31, 2017) | Current third quarter (From December 1, 2017 to August 31, 2018) |
| :---: | :---: | :---: |
| Profit | 17,008 | 17,549 |
| Other comprehensive income |  |  |
| Unrealized holding gains (losses) on securities | 2,463 | $(1,103)$ |
| Unrealized gains (losses) on hedges | (104) | (16) |
| Foreign currency translation adjustments | 2,788 | (898) |
| Adjustments for retirement benefits | 1,248 | 978 |
| Total other comprehensive income | 6,395 | $(1,039)$ |
| Comprehensive income | 23,404 | 16,509 |
| (Breakdown) |  |  |
| Comprehensive income attributable to owners of parent | 20,219 | 13,762 |
| Comprehensive income attributable to non-controlling interests | 3,184 | 2,747 |

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3. Notes Regarding Quarterly Consolidated Financial Statements
(Notes regarding assumption of a going concern)
Not applicable.
(Notes regarding the significant changes in the amount of shareholders' equity) Not applicable.
(Changes in significant subsidiaries during the nine months)
Kewpie China Corporation, which was newly established during the first quarter, is included in the scope of consolidation. Kewpie China Corporation is classified as one of the Company's specified subsidiaries.

## (Segment information)

## [Segment information]

I. Previous third quarter (From December 1, 2016 to August 31, 2017)

1. Information on amounts of net sales and profit or loss by reported segment

$|$| (Millions of yen) |
| :---: |

(Note) "Segment profit" is adjusted with "Operating income" in the quarterly consolidated statements of income.
2. Information on losses on impairment of fixed assets or goodwill, etc. by reported segment (Significant losses on impairment of fixed assets)
Not applicable.
(Significant changes in amount of goodwill)
Not applicable.
(Significant gains on negative goodwill)
Not applicable.

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II. Current third quarter (From December 1, 2017 to August 31, 2018)

1. Information on amounts of net sales and profit or loss by reported segment

$\quad$| (Millions of yen) |
| :---: |

(Note) "Segment profit" is adjusted with "Operating income" in the quarterly consolidated statements of income.
2. Information on losses on impairment of fixed assets or goodwill, etc. by reported segment (Significant losses on impairment of fixed assets)
In the nine months ended August 31, 2018, the Company recorded losses on impairment of fixed assets of $¥ 219$ million in the "Egg products" segment.
(Significant changes in amount of goodwill) Not applicable.
(Significant gains on negative goodwill)
Not applicable.

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(Significant subsequent events)
Business divestiture
At its Board of Directors' meeting held on June 25, 2018, the Company resolved to implement the transfer of a certain business of the Company's consolidated subsidiary, Gourmet Delica Co., Ltd., which involves the manufacturing and sales of boxed lunches, rice balls, delicatessen foods and other products for convenience stores (excluding manufacturing and sales businesses pertaining to the Soka Factory and businesses pertaining to the Frozen Merchandise Division and the External Sales Development Department of the Sales Division of the Head Office, the "Business"), to a newly established company by means of an incorporation-type company split (the "Company Split"). On August 3, 2018, the Company concluded a share transfer agreement with Mitsubishi Corporation. Also, the Company transferred $80 \%$ of the shares of the new company to Mitsubishi Corporation on October 1, 2018.
As of October 1, 2018, the split company, Gourmet Delica Co., Ltd., has changed its company name to Soka Delica Co., Ltd., and the new company has commenced its operations under the name of Gourmet Delica Co., Ltd. ("(New) Gourmet Delica Co., Ltd.")

1. Outline of business divestiture
(1) Name of successor company upon company split and name of transferee of the shares
(i) Name of successor company upon company split
(New) Gourmet Delica Co., Ltd.
(ii) Name of transferee of the shares

Mitsubishi Corporation
(2) Content of the divested business

Details of business: Manufacturing and sales of boxed lunches, rice balls, delicatessen foods and other products for convenience stores
(3) Main reason for business divestiture

In order to keep providing high value-added services in a business environment of diversifying customer needs with respect to the Business, we believe that our consistent management of our operations across procurement, manufacturing and sales is necessary. We decided that we should further strengthen the Business by accommodating Mitsubishi Corporation's offer to acquire the stakes of the Business.
On the other hand, we believe that the Company Split and the transfer of the new company's shares will increase the shareholder value of the Company as an optimum allocation of management resources.
(4) Date of company split and share transfer

October 1, 2018
(5) Matters concerning additional outline of business divestiture including its legal form

Company split: Incorporation-type company split whereby Gourmet Delica Co., Ltd. is the split company and the newly established company is the successor company Share transfer: Share transfer whereby the consideration is specific assets such as cash Upon transferring the shares, the ownership ratio of the Company in the newly established company (New) Gourmet Delica Co., Ltd. has changed from 100\% to 20\%, thereby making (New) Gourmet Delica Co., Ltd. an equity-method affiliate.
2. Outline of the accounting treatment implemented
(1) Amount of gain or loss on the transfer To be determined.
(2) Book values and major breakdown of the assets and liabilities of the business transferred To be determined.
(3) Accounting treatments

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On the assumption that our investments in the transferred Business have been deemed liquidated, we are calculating the amount of gain or loss on the transfer of the Business as the difference between the market value of assets including cash received as the consideration and the amount of the equity value for the transferred Business.
3. Name of reportable segment in which the divested business was included

Delicatessen Products business
4. Approximate amounts of profit or loss of the divested business included in the quarterly consolidated statement of income for nine months ended August 31, 2018
Net sales Approx. $¥ 24,000$ million
Operating income Approx. $¥ 700$ million

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## II. Supplementary data

(Notes) 1. Fraction discrepancy may occur due to rounding figures less than 100 million.
2. Planned figures in this supplementary data are figures published on July 5, 2018.
3. From the beginning of fiscal year 2016, the domestic consolidated subsidiaries have changed the depreciation method from the declining balance basis to the straight-line basis.

## 1. Summary of net sales and operating income and factors behind changes in operating income

<Net sales>

|  | Segment | $\begin{gathered} \text { 1st } \\ \text { quarter } \end{gathered}$ | $\begin{gathered} \text { 2nd } \\ \text { quarter } \end{gathered}$ | 2nd quarter (Cumulative) | $\begin{gathered} \hline \text { 3rd } \\ \text { quarter } \end{gathered}$ | 3rd quarter (Cumulative) | $\begin{gathered} \text { 4th } \\ \text { quarter } \end{gathered}$ | Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal Year 2016 | Condiments Products | 34.0 | 37.8 | 71.8 | 37.8 | 109.6 | 34.5 | 144.1 |
|  | Egg Products | 25.7 | 26.1 | 51.9 | 24.8 | 76.7 | 25.5 | 102.2 |
|  | Delicatessen Products | 26.0 | 28.1 | 54.1 | 28.8 | 82.9 | 28.9 | 111.8 |
|  | Processed Foods | 12.0 | 13.6 | 25.7 | 12.5 | 38.1 | 13.1 | 51.3 |
|  | Fine Chemical Products | 2.7 | 2.6 | 5.3 | 2.8 | 8.1 | 2.8 | 10.9 |
|  | Distribution System | 30.4 | 31.8 | 62.3 | 32.4 | 94.7 | 32.2 | 126.9 |
|  | Common Business Operations | 1.3 | 1.2 | 2.5 | 1.4 | 3.8 | 1.3 | 5.2 |
|  | Total | 132.1 | 141.3 | 273.4 | 140.5 | 413.9 | 138.4 | 552.3 |
| Fiscal Year 2017 (A) | Condiments Products | 34.3 | 39.7 | 74.0 | 39.3 | 113.2 | 37.2 | 150.4 |
|  | Egg Products | 24.0 | 25.9 | 49.9 | 24.8 | 74.7 | 25.8 | 100.5 |
|  | Delicatessen Products | 27.5 | 29.3 | 56.8 | 29.8 | 86.7 | 28.8 | 115.5 |
|  | Processed Foods | 11.0 | 12.3 | 23.2 | 12.0 | 35.2 | 11.4 | 46.6 |
|  | Fine Chemical Products | 2.3 | 2.8 | 5.1 | 2.7 | 7.8 | 2.8 | 10.6 |
|  | Distribution System | 31.0 | 33.2 | 64.2 | 33.5 | 97.7 | 33.5 | 131.2 |
|  | Common Business Operations | 2.0 | 2.0 | 3.9 | 1.7 | 5.7 | 1.2 | 6.8 |
|  | Total | 132.1 | 145.1 | 277.2 | 143.8 | 421.0 | 140.7 | 561.7 |
| Fiscal Year 2018 (B) | Condiments Products | 36.0 | 40.1 | 76.1 | 40.1 | 116.2 |  | 157.0 |
|  | Egg Products | 24.2 | 25.4 | 49.6 | 24.9 | 74.5 |  | 101.1 |
|  | Delicatessen Products | 30.0 | 31.2 | 61.2 | 31.7 | 92.9 |  | 123.0 |
|  | Processed Foods | 10.9 | 12.5 | 23.4 | 12.2 | 35.6 |  | 47.0 |
|  | Fine Chemical Products | 2.1 | 2.7 | 4.8 | 2.6 | 7.4 |  | 10.3 |
|  | Distribution System | 32.6 | 34.4 | 67.0 | 35.6 | 102.6 |  | 135.8 |
|  | Common Business Operations | 1.4 | 1.5 | 2.9 | 1.2 | 4.2 |  | 5.8 |
|  | Total | 137.2 | 147.8 | 285.0 | 148.4 | 433.4 |  | 580.0 |
| Change$\text { (B) }-(A)$ | Condiments Products | 1.7 | 0.5 | 2.1 | 0.8 | 2.9 |  | 6.6 |
|  | Egg Products | 0.1 | (0.5) | (0.3) | 0.2 | (0.2) |  | 0.6 |
|  | Delicatessen Products | 2.5 | 1.9 | 4.4 | 1.9 | 6.3 |  | 7.5 |
|  | Processed Foods | (0.1) | 0.3 | 0.2 | 0.2 | 0.4 |  | 0.4 |
|  | Fine Chemical Products | (0.2) | (0.1) | (0.3) | (0.1) | (0.4) |  | (0.3) |
|  | Distribution System | 1.6 | 1.2 | 2.8 | 2.1 | 4.9 |  | 4.6 |
|  | Common Business Operations | (0.5) | (0.5) | (1.0) | (0.5) | (1.5) |  | (1.0) |
|  | Total | 5.1 | 2.7 | 7.8 | 4.6 | 12.4 |  | 18.3 |

(Notes) 1. Figures of "Year" in Fiscal Year 2018 indicate planned figures published on July 5, 2018.
2. Figures of "2nd quarter" are calculated as the differences between "2nd quarter (Cumulative)" and "1st quarter."
3. Figures of "3rd quarter" are calculated as the differences between "3rd quarter (Cumulative)" and "2nd quarter (Cumulative)."
4. Figures of "4th quarter" are calculated as the differences between "Year" and "3rd quarter (Cumulative)."

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<Operating income>

|  | Segment | $\begin{gathered} \text { 1st } \\ \text { quarter } \end{gathered}$ | $\begin{gathered} \text { 2nd } \\ \text { quarter } \end{gathered}$ | 2nd quarter (Cumulative) | $\begin{gathered} \text { 3rd } \\ \text { quarter } \end{gathered}$ | 3rd quarter (Cumulative) | $\begin{gathered} \text { 4th } \\ \text { quarter } \end{gathered}$ | Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal Year 2016 | Condiments Products | 1.6 | 4.6 | 6.2 | 4.7 | 10.9 | 2.8 | 13.7 |
|  | Egg Products | 1.5 | 1.7 | 3.2 | 1.4 | 4.6 | 0.9 | 5.5 |
|  | Delicatessen Products | 0.3 | 1.1 | 1.5 | 1.1 | 2.6 | 0.9 | 3.5 |
|  | Processed Foods | (0.2) | 0.5 | 0.3 | 0.3 | 0.6 | (0.1) | 0.5 |
|  | Fine Chemical Products | 0.2 | 0.4 | 0.6 | 0.3 | 0.9 | 0.1 | 1.0 |
|  | Distribution System | 0.9 | 1.2 | 2.1 | 1.4 | 3.5 | 1.4 | 4.9 |
|  | Common Business Operations | 0.0 | 0.2 | 0.3 | 0.2 | 0.4 | 0.3 | 0.8 |
|  | Total | 4.4 | 9.8 | 14.2 | 9.3 | 23.4 | 6.4 | 29.8 |
| Fiscal Year 2017 <br> (A) | Condiments Products | 2.6 | 4.8 | 7.3 | 4.6 | 11.9 | 3.4 | 15.3 |
|  | Egg Products | 1.0 | 1.0 | 2.0 | 1.3 | 3.3 | 1.1 | 4.4 |
|  | Delicatessen Products | 0.6 | 1.1 | 1.7 | 1.3 | 2.9 | 0.9 | 3.8 |
|  | Processed Foods | (0.1) | 0.3 | 0.3 | 0.3 | 0.6 | (0.4) | 0.2 |
|  | Fine Chemical Products | (0.0) | 0.1 | 0.1 | 0.4 | 0.6 | 0.3 | 0.9 |
|  | Distribution System | 1.3 | 1.6 | 2.9 | 1.6 | 4.5 | 1.4 | 5.9 |
|  | Common Business Operations | 0.2 | 0.3 | 0.5 | 0.2 | 0.7 | 0.1 | 0.8 |
|  | Total | 5.6 | 9.2 | 14.8 | 9.6 | 24.4 | 6.9 | 31.3 |
| Fiscal Year 2018 (B) | Condiments Products | 2.6 | 4.5 | 7.1 | 4.4 | 11.5 |  | 15.0 |
|  | Egg Products | 1.3 | 1.7 | 3.1 | 1.6 | 4.7 |  | 5.9 |
|  | Delicatessen Products | 0.6 | 1.4 | 2.0 | 1.4 | 3.4 |  | 4.4 |
|  | Processed Foods | 0.1 | 0.4 | 0.5 | 0.3 | 0.8 |  | 0.6 |
|  | Fine Chemical Products | (0.0) | 0.3 | 0.3 | 0.5 | 0.8 |  | 1.0 |
|  | Distribution System | 0.8 | 1.8 | 2.6 | 1.7 | 4.4 |  | 5.8 |
|  | Common Business Operations | 0.2 | 0.2 | 0.4 | 0.2 | 0.6 |  | 0.8 |
|  | Total | 5.7 | 10.2 | 16.0 | 10.2 | 26.1 |  | 33.5 |
| Change(B) - (A) | Condiments Products | 0.0 | (0.3) | (0.3) | (0.2) | (0.4) |  | (0.3) |
|  | Egg Products | 0.3 | 0.7 | 1.0 | 0.4 | 1.4 |  | 1.5 |
|  | Delicatessen Products | 0.1 | 0.3 | 0.3 | 0.2 | 0.5 |  | 0.6 |
|  | Processed Foods | 0.2 | 0.1 | 0.2 | (0.0) | 0.2 |  | 0.4 |
|  | Fine Chemical Products | (0.0) | 0.2 | 0.1 | 0.1 | 0.2 |  | 0.1 |
|  | Distribution System | (0.4) | 0.2 | (0.3) | 0.2 | (0.1) |  | (0.1) |
|  | Common Business Operations | 0.0 | (0.1) | (0.0) | (0.0) | (0.0) |  | 0.0 |
|  | Total | 0.1 | 1.0 | 1.2 | 0.6 | 1.7 |  | 2.2 |

(Notes) 1. Figures of "Year" in Fiscal Year 2018 indicate planned figures published on July 5, 2018.
2. Figures of "2nd quarter" are calculated as the differences between "2nd quarter (Cumulative)" and "1st quarter."
3. Figures of "3rd quarter" are calculated as the differences between "3rd quarter (Cumulative)" and "2nd quarter (Cumulative)."
4. Figures of "4th quarter" are calculated as the differences between "Year" and "3rd quarter (Cumulative)."

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<Factors behind changes in operating income (comparison with the previous fiscal year)>
(Billions of yen)

|  | Fiscal year <br> 2017 <br> (A) | Fiscal year <br> 2018 <br> (B) | Change <br> (B) $-(\mathrm{A})$ |
| :---: | ---: | ---: | ---: |
| 3rd quarter <br> (Cumulative) | 24.4 | 26.1 | 1.7 |
| Year | 31.3 | 33.5 | 2.2 |


2. Capital investments and main components of selling, general and administrative expenses

| (Billions of yen) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3rd quarter 2016 (Cumulative) | 3rd quarter 2017 (Cumulative) (A) | 3rd quarter 2018 (Cumulative) (B) | Change (B) - (A) | $\begin{gathered} \text { Fiscal year } \\ 2016 \end{gathered}$ | Fiscal year 2017 | $\begin{aligned} & \text { Fiscal year } \\ & 2018 \\ & \text { (Plan) } \end{aligned}$ |
| Capital investments | 23.3 | 21.3 | 22.7 | 1.4 | 33.0 | 27.2 | 35.0 |
| Depreciation expenses | 14.2 | 12.4 | 13.5 | 1.2 | 18.3 | 16.8 | 18.3 |
| Sales promotion expenses | 2.5 | 2.9 | 2.8 | (0.1) | 3.7 | 3.9 | 4.3 |
| Advertising expenses | 6.5 | 7.2 | 7.0 | (0.2) | 8.7 | 9.5 | 9.2 |
| Transportation and warehousing expenses | 18.8 | 19.2 | 20.3 | 1.1 | 25.0 | 25.8 | 27.2 |
| Payroll expenses | 22.3 | 23.6 | 24.6 | 1.0 | 29.8 | 31.3 | 32.7 |
| Research and development expenses | 2.7 | 2.8 | 2.8 | 0.0 | 4.0 | 4.1 | 4.2 |

* Depreciation expenses for the 3rd quarter 2016 (Cumulative) and the fiscal year 2016 include a one-time write-off of residual book value amounting to $¥ 2.8$ billion due to the change to the depreciation method for fixed assets.


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3. Domestic sales volume and amount of salads condiments by category type (Kewpie Corporation)

|  |  | 3rd quarter <br> 2016 <br> (Cumulative) | 3rd quarter <br> 2017 <br> (Cumulative) <br> (A) | 3rd quarter <br> 2018 <br> (Cumulative) <br> (B) | Change <br> (B) $-(A)$ | Fiscal year <br> 2016 | Fiscal year <br> 2017 |
| :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| For household <br> use | Volume <br> (Thousands of ton) | 98 | 99 | 98 | $(1)$ | 126 | 128 |
|  | Amount <br> (Billions of yen) | 49.6 | 50.1 | 49.2 | $(0.9)$ | 63.9 | 65.0 |
| For commercial <br> use | Volume <br> (Thousands of ton) | 80 | 81 | 81 | 0 | 107 | 107 |
|  | Amount <br> (Billions of yen) | 31.0 | 30.8 | 31.0 | 0.2 | 41.3 | 40.9 |

## 4. Summary of net sales and operating income in overseas operations

## <Net sales>


* For overseas subsidiaries, figures of "3rd quarter" are results for nine months from October to June, while figures of "fiscal year" are results for a year from October to September.
* The total change includes a $¥ 1.2$ billion increase caused by the impact of the exchange rate fluctuations.
* "Exports and New" includes primarily exports from Japan and sales of companies in Europe.


## <Operating income>

|  |  | 3rd quarter 2016 <br> (Cumulative) | 3rd quarter 2017 (Cumulative) (A) | 3rd quarter 2018 (Cumulative) (B) | Change (B) - (A) | Fiscal year 2016 | Fiscal year 2017 | Fiscal year 2018 (Plan) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| China |  | 1.5 | 1.5 | 1.7 | 0.2 | 2.2 | 2.2 | 2.4 |
| Southeast Asia |  | 0.2 | 0.2 | 0.5 | 0.3 | 0.2 | 0.3 | 0.5 |
| North America | Condiments products | 0.4 | 0.4 | 0.3 | (0.0) | 0.5 | 0.5 | 0.4 |
|  | Egg products | 0.5 | (0.7) | 0.3 | 1.0 | 0.1 | (0.9) | 0.1 |
| Exports and New |  | 0.4 | 0.1 | 0.1 | 0.1 | 0.4 | 0.2 | 0.1 |
| Total |  | 2.9 | 1.5 | 3.0 | 1.4 | 3.3 | 2.3 | 3.6 |

[^0]
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5. Principal items of changes in non-operating income (expenses) and extraordinary gains (losses)

|  | 3rd quarter 2016 <br> (Cumulative) | 3rd quarter 2017 (Cumulative) (A) | 3rd quarter 2018 (Cumulative) (B) | Items of changes [Comparison with 3rd quarter 2017 (cumulative)] <br> (B) - (A) | Fiscal year <br> 2016 | Fiscal year <br> 2017 | Fiscal year 2018 (Plan) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Non-operating income (expenses), net | 0.8 | 0.9 | 1.2 | Decrease in business <br> commencement <br> expenses 0.1 <br>   | 1.5 | 1.3 | 1.1 |
| Extraordinary gains (losses), net | (0.7) | (0.5) | (1.1) | Decrease in gains on sales of investment securities <br> Increase in losses from transfer of business <br> Decrease in losses on abolishment of retirement benefit plans | (1.1) | (1.7) | (1.1) |

6. Summary and items of changes in balance sheets

| (Billions of yen) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal year 2017 (A) | 3rd quarter 2018 (B) | Change (B) - (A) | Items of changes [Comparison with fiscal year 2017] |  |
| (Assets) |  |  |  |  |  |
| Current assets | 156.3 | 166.5 | 10.2 | Increase in cash and deposits <br> Increase in notes and accounts receivable - trade <br> Decrease in securities | $\begin{array}{c\|} \hline 2.6 \\ 6.0 \\ (2.5) \end{array}$ |
| Fixed assets |  |  |  |  |  |
| Tangible and intangible fixed assets | 203.1 | 209.9 | 6.8 | Increase resulting from purchases <br> Decrease resulting from depreciation | $\begin{gathered} \hline 21.2 \\ (13.5) \end{gathered}$ |
| Investments and other assets | 59.8 | 59.2 | (0.6) | Decrease in investment securities Increase in assets for retirement benefits | $\begin{gathered} \hline(2.5) \\ 1.3 \end{gathered}$ |
| (Liabilities) |  |  |  |  |  |
|  | 155.8 | 162.0 | 6.3 | Increase in accrued income taxes Increase in reserves for bonuses Increase in other reserves | $\begin{aligned} & 1.7 \\ & 3.5 \\ & 1.8 \end{aligned}$ |
| (Net assets) |  |  |  |  |  |
|  | 263.4 | 273.6 | 10.1 | Increase in earned surplus Increase in non-controlling interests | $\begin{aligned} & 9.2 \\ & 1.9 \end{aligned}$ |


[^0]:    * For overseas subsidiaries, figures of "3rd quarter" are results for nine months from October to June, while figures of "fiscal year" are results for a year from October to September.
    * The total change includes a $¥ 0.1$ billion increase caused by the impact of the exchange rate fluctuations.
    * "Exports and New" includes primarily income from exports from Japan and sales of companies in Europe.

